

# Medical Nuclear Supply Chain Design: A Tractable Network Model and Computational Approach

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# Outline

- ▶ Background and Motivation
- ▶ Supply Chain Challenges
- ▶ The Medical Nuclear Supply Chain Network Design Model
- ▶ The Computational Approach
- ▶ Summary and Suggestions for Future Research

# Background and Motivation

# Medical Nuclear Supply Chains

Medical nuclear supply chains are essential supply chains in healthcare and provide the conduits for products used in nuclear medical imaging, which is routinely utilized by physicians for diagnostic analysis for both cancer and cardiac problems.

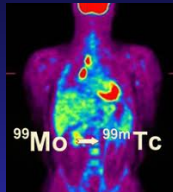
Such supply chains have unique features and characteristics due to the products' time-sensitivity, along with their hazardous nature.

Salient Features:

- ▶ complexity
- ▶ economic aspects
- ▶ underlying physics of radioactive decay
- ▶ importance of considering both waste management and risk management.

# Nuclear Medicine

To create an image for medical diagnostic purposes, a radioactive isotope is bound to a pharmaceutical that is injected into the patient and travels to the site or organ of interest.



The gamma rays emitted by the radioactive decay of the isotope are then used to create an image of that site or organ.

Technetium,  $^{99\text{m}}\text{Tc}$ , which is a decay product of Molybdenum,  $^{99}\text{Mo}$ , is the most commonly used medical radioisotope, accounting for over 80% of the radioisotope injections and representing over 30 million procedures worldwide each year.

# Nuclear Medicine

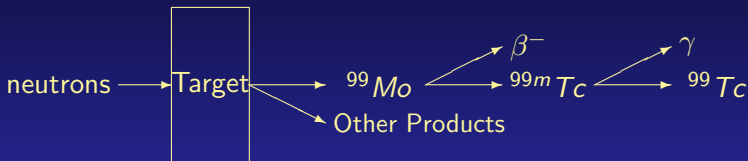
Over 100,000 hospitals in the world use radioisotopes (World Nuclear Association (2011)).

In 2008, over 18.5 million doses of  $^{99m}\text{Tc}$  were injected in the US with 2/3 of them used for cardiac exams

It is estimated that the global market for medical isotopes is 3.7 billion US\$ per year (Kahn (2008)).

# Nuclear Physics Background

To create  $^{99m}\text{Tc}$ , an enriched Uranium target is irradiated with neutrons in a reactor. After irradiation, the  $^{99}\text{Mo}$  product is separated from the other products and purified.



The  $^{99}\text{Mo}$  decays by emitting a  $\beta^-$  to create  $^{99m}\text{Tc}$  with a  $t_{1/2}$  of 66.7 hours.

The  $^{99m}\text{Tc}$  decays by emitting a  $\gamma$  to create  $^{99}\text{Tc}$  with a  $t_{1/2}$  of 6 hours.

It is the  $\gamma$  emitted from the  $^{99m}\text{Tc}$  decay that creates the image.

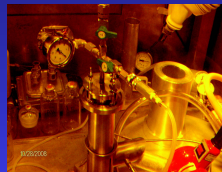
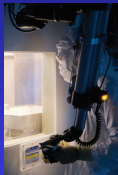


# Nuclear Physics Background

The irradiated targets are highly radioactive and must be handled and shipped with extreme caution. The only shipping method that is allowed is via truck.



At the processing plant the  $^{99}\text{Mo}$  is separated and purified.

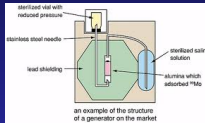


The purified *Mo* is shipped to generator manufacturers, where it is packaged in generators, which are then shipped to hospitals and medical imaging facilities worldwide. Multiple modes of transportation can be used at this stage.



# $^{99m}\text{Tc}$ Generators

Inside a generator, the  $^{99}\text{Mo}$  and the  $^{99m}\text{Tc}$  are in an ion column. A saline solution is used to elute the  $^{99m}\text{Tc}$ , which is then prepared for injection into the patient.



# The Production of $^{99}\text{Mo}$

The production of  $^{99}\text{Mo}$  occurs at only nine reactors in the world.

Reactor name	Location	Annual operating days	Normal production per week <sup>a</sup>	Weekly % of world demand	Fuel/targets <sup>b</sup>	Date of first commissioning
BR-2	Belgium	140	5 200 <sup>c</sup>	25-65	HEU/HEU	1961
HFR	Netherlands	300	4 680	35-70	LEU/HEU	1961
LVR-15 <sup>d</sup>	Czech Rep.	–	>600	–	HEU <sup>e</sup> /HEU	1957
MARIA <sup>d</sup>	Poland	–	700-1 500	–	HEU/HEU	1974
NRU	Canada	300	4 680	35-70	LEU/HEU	1957
OPAL	Australia	290	1 000-1 500	– <sup>f</sup>	LEU/LEU	2007
OSIRIS	France	180	1 200	10-20	LEU/HEU	1966
SAFARI-1	South Africa	305	2 500	10-30	LEU/HEU <sup>g</sup>	1965
RA-3	Argentina	230	200	< 2	LEU/LEU	1967

Source: The Supply of Medical Radioisotopes: An Economic Study of the Molybdenum-99 Supply Chain, OECD (2010)

# Production of $^{99}\text{Mo}$ - $^{99\text{m}}\text{Tc}$ for the US



# Supply Chain Challenges

# Supply Chain Challenges

With a 5% annual growth rate for imaging, the demand will exceed the supply by the end of the decade.

This assumes that all reactors are capable of irradiating the targets at all times.

With routine maintenance, unexpected maintenance, and shutdowns due to safety concerns, there have been severe disruptions over the past several years.

In 2009, the demand exceeded the supply and created a worldwide shortage of  $^{99}\text{Mo}$ .

# Supply Chain Challenges

Several of the reactors are reaching the end of their lifetimes, since they are 40 to over 50 years old.

Between 2000 and 2010, there were six unexpected shutdowns of reactors used for medical imaging products due to safety concerns with the Canadian one shut down in May 2009 due to a leak in the reactor with its return to service more than a year later in August 2010.

There are only four bulk  $^{99}\text{Mo}$  processors that supply the global market, located in: Canada, Belgium, The Netherlands, and South Africa.

Australia and Argentina produce bulk  $^{99}\text{Mo}$  for their domestic markets but are expected to export small amounts in the future.



# Supply Chain Challenges

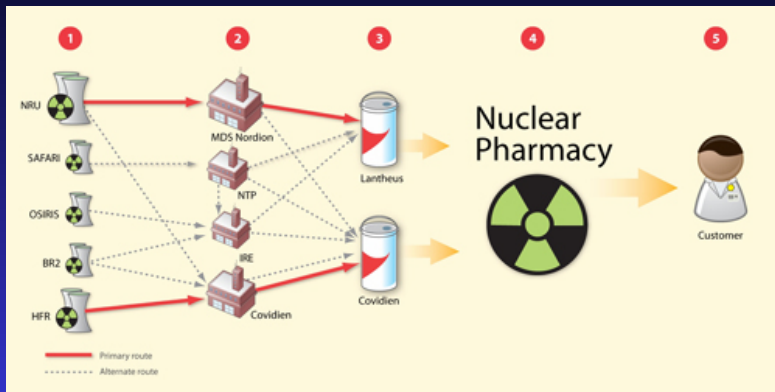
There are parts of the world in which there are no processing facilities for  $^{99}\text{Mo}$ , including the United States, parts of South America, and Japan.

Such limitations in processing capabilities limit the ability to produce the medical radioisotopes from regional reactors since long-distance transportation of the  $\text{Mo}$  targets raises safety and security risks, and also results in greater decay of the product.

The number of generator manufacturers with substantial processing capabilities is under a dozen.

In 2015, the Canadian reactor is scheduled for complete shutdown, raising critical questions for supply chain network redesign, since its processing facility will also need to be shut down.

# $^{99}\text{Mo}$ Supply Chain for the US



# The Medical Nuclear Supply Chain Network Design Model

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We consider a possible network topology of the medical nuclear supply chain. We assume that, in the initial supply chain network topology, as in Figure 1, which serves as a template upon which the optimal supply chain network design is constructed, there exists at least one path joining node 0 with each destination node:  $H_1^2, \dots, H_{n_H}^2$ . This assumption guarantees that the demand at each demand point will be met.

*The initial template should include both existing facilities (nodes) and processes (links) as well as prospective new ones that are to be quantifiably evaluated and selected from.*

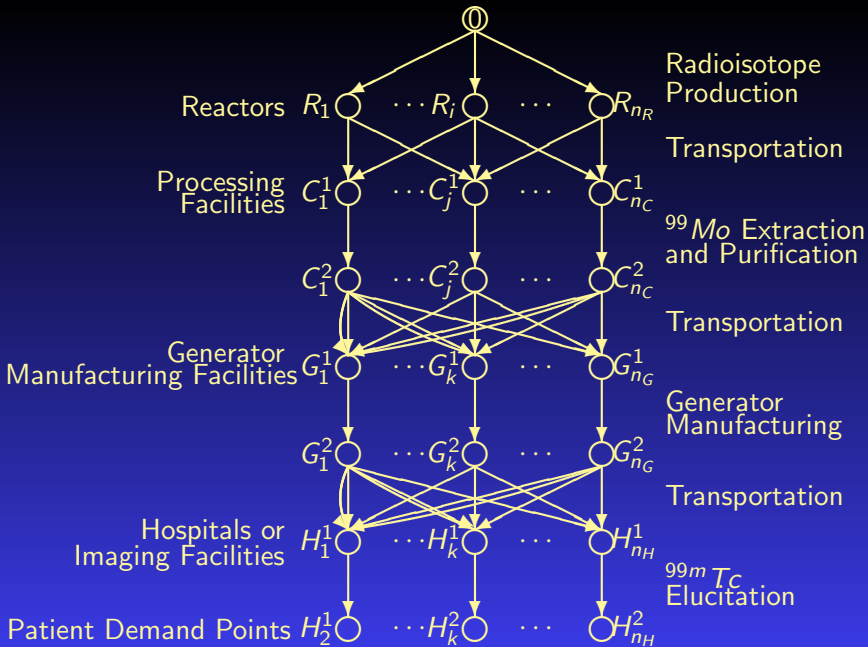


Figure 1: The Medical Nuclear Supply Chain Network Topology

The possible supply chain network topology, as depicted in Figure 1, is represented by  $\mathcal{G} = [N, L]$ , where  $N$  and  $L$  denote the sets of nodes and links, respectively. The ultimate solution of the complete model will yield the optimal capacity modifications on the various links of the network as well as the optimal flows.

Let  $w_k$  denote the pair of origin/destination (O/D) nodes  $(0, H_k^2)$  and let  $\mathcal{P}_{w_k}$  denote the set of paths, which represent the alternative associated possible supply chain network processes, joining  $(0, H_k^2)$ .  $\mathcal{P}$  denotes the set of all paths joining node 0 to the destination nodes, and  $n_{\mathcal{P}}$  denotes the number of paths.

Let  $d_k$  denote the demand for the radioisotope at the demand point  $H_k^2$ ;  $k = 1, \dots, n_H$ .

# The Link Operational Costs

With each link of the network, we associate a unit operational cost function that reflects the cost of operating the particular supply chain activity. The links are denoted by  $a, b$ , etc.

The unit operational cost on link  $a$  is denoted by  $c_a$  and is a function of flow on that link,  $f_a$ . The *total* operational cost on link  $a$  is denoted by  $\hat{c}_a$ , and is constructed as:

$$\hat{c}_a(f_a) = f_a \times c_a(f_a), \quad \forall a \in L. \quad (1)$$

The link total cost functions are assumed to be convex and continuously differentiable.

# Capturing the Underlying Physics Through Link and Path Multipliers

*We associate with every link  $a$  in the network, a multiplier  $\alpha_a$ , which corresponds to the percentage of decay and additional loss over that link.* This multiplier lies in the range  $(0,1]$ , for the network activities, where  $\alpha_a = 1$  means that 100% of the initial flow on link  $a$  reaches the successor node of that link, reflecting that there is no decay/waste/loss on link  $a$ .

*The multiplier  $\alpha_a$  can be modeled as the product of two terms, a radioactive decay multiplier  $\alpha_{da}$  and a processing loss multiplier  $\alpha_{la}$ .*



# Radioactive Decay

The activity of a radioisotope (in disintegrations per unit time) is proportional to the quantity of that isotope, i.e.,

$$\frac{dN}{dt} \propto N, \quad (2)$$

where  $N = N(t)$  = the quantity of a radioisotope. The quantity of a radioisotope in a time interval  $t$  is then given by

$$N(t) = N_0 e^{-\lambda t}, \quad (3)$$

where  $N_0$  is the quantity present at the beginning of the interval and  $\lambda$  is the decay constant of the radioisotope (see Berger, Goldsmith, and Lewis (2004)).

We can represent the radioactive decay multiplier  $\alpha_{da}$  for link  $a$  as

$$\alpha_{da} = e^{-\lambda t_a}, \quad (4)$$

and  $t_a$  is the time spent on link  $a$ . The decay constant,  $\lambda$ , in turn, can be conveniently represented by an experimentally measured value, called the half-life  $t_{1/2}$ , where

$$t_{1/2} = \frac{\ln 2}{\lambda}. \quad (5)$$

The values of the half-lives of radioisotopes are tabulated in the American Institute of Physics (1972). We can write  $\alpha_{da}$  as

$$\alpha_{da} = e^{-\lambda t_a} = e^{-\ln 2 \frac{t_a}{t_{1/2}}} = 2^{-\frac{t_a}{t_{1/2}}}. \quad (6)$$

The value of  $t_{1/2}$  for  $Mo$  is 66.7 hours.

The processing loss multiplier  $\alpha_{I_a}$  for link  $a$  is a factor in the range  $(0,1]$  that quantifies for the losses that occur during processing. Different processing links may have different values for this parameter.

*For transportation links there is no loss beyond that due to radioactive decay; therefore,  $\alpha_{I_a} = 1$  for such links. For the top-most manufacturing links  $\alpha_a = 1$ .*

Recall that  $f_a$  denotes the (initial) flow on link  $a$ . Let  $f'_a$  denote the final flow on that link; i.e., the flow that reaches the successor node of the link. Therefore,

$$f'_a = \alpha_a f_a, \quad \forall a \in L. \quad (7)$$

The organization is also responsible for disposing the waste which is hazardous.

# The Link Discarding Costs

Since  $\alpha_a$  is constant, and known apriori, a total discarding cost function,  $\hat{z}_a$ , can be defined accordingly, which is a function of the flow,  $f_a$ , and is assumed to be convex and continuously differentiable and given by:

$$\hat{z}_a = \hat{z}_a(f_a), \quad \forall a \in L. \quad (8)$$

Note that, in processing/producing an amount of radioisotope  $f_a$ , one knows from the physics the amount of hazardous waste and, hence, a discarding function of the form (8) is appropriate.

Let  $x_p$  represent the (initial) flow of *Mo* on path  $p$  joining the origin node with a destination node. The path flows must be nonnegative, that is,

$$x_p \geq 0, \quad \forall p \in \mathcal{P}. \quad (9)$$

Let  $\mu_p$  denote the multiplier corresponding to the loss on path  $p$ , which is defined as the product of all link multipliers on links comprising that path, that is,

$$\mu_p \equiv \prod_{a \in p} \alpha_a, \quad \forall p \in \mathcal{P}. \quad (10)$$

The demand at demand point  $R_k$ ,  $d_k$ , is the sum of all the final flows on paths joining  $(0, H_k^2)$ :

$$d_k \equiv \sum_{p \in \mathcal{P}_{w_k}} \mu_p x_p, \quad k = 1, \dots, n_H. \quad (11)$$

*Although the amount of radioisotope that originates on a path  $p$  is  $x_p$ , the amount (due to radioactive decay, etc.) that actually arrives at the destination (terminal node) of this path is  $x_p \mu_p$ .*

The multiplier  $\alpha_{ap}$  is the product of the multipliers of the links on path  $p$  that precede link  $a$  in that path. This multiplier can be expressed as:

$$\alpha_{ap} \equiv \begin{cases} \delta_{ap} \prod_{a' < a} \alpha_{a'}, & \text{if } \{a' < a\} \neq \emptyset, \\ \delta_{ap}, & \text{if } \{a' < a\} = \emptyset, \end{cases} \quad (12)$$

where  $\{a' < a\}$  denotes the set of the links preceding link  $a$  in path  $p$ , and  $\delta_{ap}$  is defined as equal to one if link  $a$  is contained in path  $p$ ; otherwise, it is equal to zero, and  $\emptyset$  denotes the null set. In other words,  $\alpha_{ap}$  is equal to the product of all link multipliers preceding link  $a$  in path  $p$ . If link  $a$  is not contained in path  $p$ , then  $\alpha_{ap}$  is set to zero.

The relationship between the link flow,  $f_a$ , and the path flows is:

$$f_a = \sum_{p \in \mathcal{P}} x_p \alpha_{ap}, \quad \forall a \in L. \quad (13)$$

# The Organization's Objectives

*The organization not only wishes to determine which facilities should operate and at what level, but also is interested in possibly redesigning the existing capacities with the demand being satisfied, and the total cost and risk being minimized.*

# The Link Investment / Reduction Costs

Let  $\bar{u}_a$  denote the nonnegative existing capacity on link  $a$ ,  $\forall a \in L$ . The organization can enhance/reduce the capacity of link  $a$  by  $u_a$ ,  $\forall a \in L$ . The total investment cost of adding capacity  $u_a$  on link  $a$ , or contrarily, the induced cost of lowering the capacity by  $u_a$ , is denoted by  $\hat{\pi}_a$ , and is a function of the change in capacity:

$$\hat{\pi}_a = \hat{\pi}_a(u_a), \quad \forall a \in L. \quad (14)$$

These functions are also assumed to be convex and continuously differentiable. We group the link capacity changes into the vector  $u$ . The path flows and the link flows, in turn, are grouped into the respective vectors:  $x$  and  $f$ .



# The Total Cost Minimization Problem

The total cost minimization objective faced by the organization includes the total cost of operating the various links, the total discarding cost of waste/loss over the links, and the total cost of capacity modification. This optimization problem can be expressed as:

$$\text{Minimize} \quad \sum_{a \in L} \hat{c}_a(f_a) + \sum_{a \in L} \hat{z}_a(f_a) + \sum_{a \in L} \hat{\pi}_a(u_a) \quad (15)$$

subject to: constraints (9), (11), and (13), and

$$f_a \leq \bar{u}_a + u_a, \quad \forall a \in L, \quad (16)$$

$$-\bar{u}_a \leq u_a, \quad \forall a \in L. \quad (17)$$

If  $\bar{u}_a = 0, \forall a \in L$ , then the redesign model converts to a “design from scratch” model.

# Risk

*A major challenge for a medical nuclear organization is to capture the risk associated with different activities in the nuclear supply chain network.*

Unlike the demand, which can be projected according to the scheduling of medical procedures, albeit with some uncertainty involved, there is risk associated with the production, precessing, and transportation of hazardous nuclear medical radioisotopes.

# The Risk Minimization Problem

We introduce a total risk function  $\hat{r}_a$  corresponding to link  $a$  for every link. This function is assumed to be convex and continuously differentiable, and a function of the flow on its corresponding link. The organization attempts to minimize the total risk over all links.

Thus, the risk minimization objective function for the organization can be expressed as:

$$\text{Minimize } \sum_{a \in L} \hat{r}_a(f_a). \quad (18)$$

# Multicriteria Decision-Making Problems in Link Flows and in Path Flows

The supply chain network design problem for a medical nuclear product can be expressed as a multicriteria decision-making problem with a weight of  $\omega$  assigned by the decision-maker to the total risk objective (18). Thus, the multicriteria optimization problem is:

$$\text{Minimize} \quad \sum_{a \in L} \hat{c}_a(f_a) + \sum_{a \in L} \hat{z}_a(f_a) + \sum_{a \in L} \hat{\pi}_a(u_a) + \omega \sum_{a \in L} \hat{r}_a(f_a) \quad (19)$$

subject to: constraints: (9), (11), (13), (16), and (17).

The above optimization problem can also be expressed in terms of path flows:

$$\text{Minimize} \quad \sum_{p \in \mathcal{P}} (\hat{C}_p(x) + \hat{Z}_p(x)) + \sum_{a \in L} \hat{\pi}_a(u_a) + \omega \sum_{p \in \mathcal{P}} \hat{R}_p(x) \quad (20)$$

subject to: constraints (9), (11), (13), (16), and (17),

where the total operational cost,  $\hat{C}_p(x)$ , the total discarding cost,  $\hat{Z}_p(x)$ , and the total risk,  $\hat{R}_p(x)$ , corresponding to path  $p$ , are, respectively, derived from  $C_p(x)$ ,  $Z_p(x)$ , and  $R_p(x)$  as follows:

$$\begin{aligned}\hat{C}_p(x) &= x_p \times C_p(x), & \forall p \in \mathcal{P}, \\ \hat{Z}_p(x) &= x_p \times Z_p(x), & \forall p \in \mathcal{P} \\ \hat{R}_p(x) &= x_p \times R_p(x), & \forall p \in \mathcal{P},\end{aligned}\tag{21}$$

with the unit cost functions on path  $p$ , i.e.,  $C_p(x)$ ,  $Z_p(x)$ , and  $R_p(x)$ , in turn, defined as below:

$$\begin{aligned}C_p(x) &\equiv \sum_{a \in L} c_a(f_a) \alpha_{ap}, & \forall p \in \mathcal{P}, \\ Z_p(x) &\equiv \sum_{a \in L} z_a(f_a) \alpha_{ap}, & \forall p \in \mathcal{P}, \\ R_p(x) &\equiv \sum_{a \in L} r_a(f_a) \alpha_{ap}, & \forall p \in \mathcal{P}.\end{aligned}\tag{22}$$

# The Feasible Set

We associate the Lagrange multiplier  $\gamma_a$  with constraint (16) for each link  $a$ , and we denote the optimal Lagrange multiplier by  $\gamma_a^*$ ,  $\forall a \in L$  and group them into the vectors  $\gamma$  and  $\gamma^*$ , respectively. Let  $K$  denote the feasible set such that:

$$K \equiv \{(x, u, \gamma) | x \in R_+^{n_p}, (11) \text{ and } (17) \text{ hold}, \gamma \in R_+^{n_L}\}. \quad (23)$$

# A Lemma

**Lemma:** *The partial derivatives of the total operational cost, the total discarding cost, and the total risk with respect to a path flow are, respectively, given by:*

$$\begin{aligned}\frac{\partial(\sum_{q \in \mathcal{P}} \hat{C}_q(x))}{\partial x_p} &\equiv \sum_{a \in L} \frac{\partial \hat{c}_a(f_a)}{\partial f_a} \alpha_{ap}, \quad \forall p \in \mathcal{P}, \\ \frac{\partial(\sum_{q \in \mathcal{P}} \hat{Z}_q(x))}{\partial x_p} &\equiv \sum_{a \in L} \frac{\partial \hat{z}_a(f_a)}{\partial f_a} \alpha_{ap}, \quad \forall p \in \mathcal{P}, \\ \frac{\partial(\sum_{q \in \mathcal{P}} \hat{R}_q(x))}{\partial x_p} &\equiv \sum_{a \in L} \frac{\partial \hat{r}_a(f_a)}{\partial f_a} \alpha_{ap}, \quad \forall p \in \mathcal{P}. \quad (24)\end{aligned}$$

**Proof:** See Nagurney, Masoumi, and Yu (2010) for the proof.

# A Theorem

**Theorem: Variational Inequality Formulations:** *The optimization problem (20), subject to its constraints, is equivalent to the variational inequality problem: determine the vector of optimal path flows, the vector of optimal capacity adjustments, and the vector of optimal Lagrange multipliers  $(x^*, u^*, \gamma^*) \in K$ , such that:*

$$\begin{aligned} & \sum_{k=1}^{n_R} \sum_{p \in \mathcal{P}_{w_k}} \left[ \frac{\partial(\sum_{q \in \mathcal{P}} \hat{C}_q(x^*))}{\partial x_p} + \frac{\partial(\sum_{q \in \mathcal{P}} \hat{Z}_q(x^*))}{\partial x_p} + \sum_{a \in L} \gamma_a^* \delta_{ap} \right. \\ & \left. + \omega \frac{\partial(\sum_{q \in \mathcal{P}} \hat{R}_q(x^*))}{\partial x_p} \right] \times [x_p - x_p^*] + \sum_{a \in L} \left[ \frac{\partial \hat{\pi}_a(u_a^*)}{\partial u_a} - \gamma_a^* \right] \times [u_a - u_a^*] \\ & + \sum_{a \in L} \left[ \bar{u}_a + u_a^* - \sum_{p \in \mathcal{P}} x_p^* \alpha_{ap} \right] \times [\gamma_a - \gamma_a^*] \geq 0, \forall (x, u, \gamma) \in K. \quad (25) \end{aligned}$$



Variational inequality (25), in turn, can be rewritten in terms of link flows as: determine the vector of optimal link flows, the vector of the link capacity adjustments, and the vector of optimal Lagrange multipliers  $(f^*, u^*, \gamma^*) \in K^1$ , such that:

$$\begin{aligned} & \sum_{a \in L} \left[ \frac{\partial \hat{c}_a(f_a^*)}{\partial f_a} + \frac{\partial \hat{z}_a(f_a^*)}{\partial f_a} + \gamma_a^* + \omega \frac{\partial \hat{r}_a(f_a^*)}{\partial f_a} \right] \times [f_a - f_a^*] \\ & + \sum_{a \in L} \left[ \frac{\partial \hat{\pi}_a(u_a^*)}{\partial u_a} - \gamma_a^* \right] \times [u_a - u_a^*] \\ & + \sum_{a \in L} [\bar{u}_a + u_a^* - f_a^*] \times [\gamma_a - \gamma_a^*] \geq 0, \quad \forall (f, u, \gamma) \in K^1, \quad (26) \end{aligned}$$

where  $K^1$  denotes the feasible set:

$$K^1 \equiv \{(f, u, \gamma) | \exists x \geq 0, (9), (11), (13), (17) \text{ hold, and } \gamma \geq 0\}. \quad (27)$$

Variational inequality (25) can be put into standard form VI  $(F, \mathcal{K})$  (see Nagurney (1999)) as follows: determine  $X^* \in \mathcal{K}$  such that:

$$\langle F(X^*)^T, X - X^* \rangle \geq 0, \quad \forall X \in \mathcal{K}, \quad (28)$$

where  $\langle \cdot, \cdot \rangle$  denotes the inner product in  $n$ -dimensional Euclidean space,  $\mathcal{K} \equiv K$ , and the column vectors  $X \equiv (x, u, \gamma)$ , and  $F(X) \equiv (F_1(X), F_2(X), F_3(X))$ , where:

$$\begin{aligned} F_1(X) = & \left[ \frac{\partial(\sum_{q \in \mathcal{P}} \hat{C}_q(x))}{\partial x_p} + \frac{\partial(\sum_{q \in \mathcal{P}} \hat{Z}_q(x))}{\partial x_p} + \sum_{a \in L} \gamma_a \delta_{ap} \right. \\ & \left. + \omega \frac{\partial(\sum_{q \in \mathcal{P}} \hat{R}_q(x))}{\partial x_p}; p \in \mathcal{P}_{w_k}; k = 1, \dots, n_H \right], \\ F_2(X) = & \left[ \frac{\partial \hat{\pi}_a(u_a)}{u_a} - \gamma_a; a \in L \right], \\ F_3(X) = & \left[ \bar{u}_a + u_a - \sum_{p \in \mathcal{P}} x_p \alpha_{ap}; a \in L \right]. \end{aligned} \quad (29)$$

# The Computational Approach

# The Computational Approach

We propose the modified projection method for the VI in path flows, rather than in link flows. This algorithm, in the context of our new model, yields subproblems that can be solved exactly, and in closed form, for the path flows, using a variant of the exact equilibration algorithm, adapted to incorporation of arc/path multipliers, along with explicit formulae for the capacity investments, and the Lagrange multipliers.

It is guaranteed to converge if the function  $F$  that enters the variational inequality satisfies monotonicity and Lipschitz continuity (see Korpelevich (1977) and Nagurney (1999)).

# The Modified Projection Method

We now recall the modified projection method, where  $\mathcal{T}$  denotes an iteration counter.

## Step 0: Initialization

Set  $X^0 \in \mathcal{K}$ . Let  $\mathcal{T} = 1$  and let  $\eta$  be a scalar such that  $0 < \eta \leq \frac{1}{L}$ , where  $L$  is the Lipschitz continuity constant.

## Step 1: Computation

Compute  $\tilde{X}^{\mathcal{T}}$  by solving the VI subproblem:

$$\langle \tilde{X}^{\mathcal{T}} + \eta F(X^{\mathcal{T}-1}) - X^{\mathcal{T}-1}, X - \tilde{X}^{\mathcal{T}} \rangle \geq 0, \quad \forall X \in \mathcal{K}. \quad (30)$$

## Step 2: Adaptation

Compute  $X^{\mathcal{T}}$  by solving the VI subproblem:

$$\langle X^{\mathcal{T}} + \eta F(\tilde{X}^{\mathcal{T}}) - X^{\mathcal{T}-1}, X - X^{\mathcal{T}} \rangle \geq 0, \quad \forall X \in \mathcal{K}. \quad (31)$$

## Step 3: Convergence Verification

If  $\max |X_l^{\mathcal{T}} - X_l^{\mathcal{T}-1}| \leq \epsilon$ , for all  $l$ , with  $\epsilon > 0$ , a prespecified tolerance, then stop; else, set  $\mathcal{T} =: \mathcal{T} + 1$ , and go to Step 1.

# Explicit Formulae for the Investment Capacities and Lagrange Multipliers

The VI subproblems in (30) and (31) are quadratic programming problems with special structure that result in straightforward computations. Explicit formulae for (30) for the supply chain network design problem are now given for the capacity investments and the Lagrange multipliers. Analogous formulae for (31) can then be easily obtained.

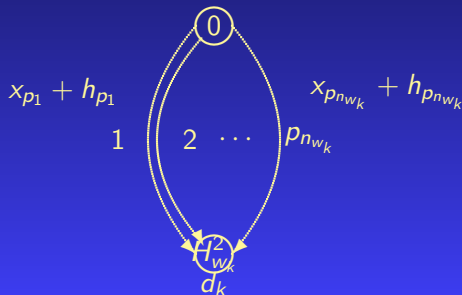
## Explicit Formulae for the Investment Capacities and the Lagrange Multipliers at Step 1 (cf. (30))

$$\tilde{u}_a^T = \max\{-\bar{u}_a, u_a^{T-1} + \eta(\gamma_a^{T-1} - \frac{\partial \hat{\pi}_a(u_a^{T-1})}{\partial u_a})\}, \quad \forall a \in L; \quad (32)$$

$$\tilde{\gamma}_a^T = \max\{0, \gamma_a^{T-1} + \eta(\sum_{p \in \mathcal{P}} x_p^{T-1} \alpha_{ap} - u_a^{T-1} - \bar{u}_a)\}, \quad \forall a \in L. \quad (33)$$

# Exploitation of Special Network Structure for Path Flow Subproblems via Exact Equilibration

Recall that the feasible set  $\mathcal{K}$ , in terms of the path flows, requires that the path flows be nonnegative and that the demand constraint (11) holds for each demand point. The induced path flow subproblems in (30) and (31), hence, have a special network structure of the form given in Figure 2.



The path flow subproblems that one must solve in Step 1 (see (30)) (we have suppressed the iteration superscripts below) have the following form for each demand point  $k$ ;  $k = 1, \dots, n_H$ :

$$\text{Minimize} \quad \frac{1}{2} \sum_{p \in \mathcal{P}_{w_k}} x_p^2 + \sum_{p \in \mathcal{P}_{w_k}} h_p x_p \quad (34)$$

subject to:

$$d_k \equiv \sum_{p \in \mathcal{P}_{w_k}} \mu_p x_p, \quad (35)$$

$$x_p \geq 0, \quad \forall p \in \mathcal{P}_{w_k}, \quad (36)$$

where

$$h_p \equiv x_p^{T-1} - \eta \left[ \frac{\partial(\sum_{q \in \mathcal{P}} \hat{C}_q(x^{T-1}))}{\partial x_p} + \frac{\partial(\sum_{q \in \mathcal{P}} \hat{Z}_q(x^{T-1}))}{\partial x_p} \right. \\ \left. + \sum_{a \in L} \gamma_a^{T-1} \delta_{ap} + \omega \frac{\partial(\sum_{q \in \mathcal{P}} \hat{R}_q(x^{T-1}))}{\partial x_p} \right].$$



# An Exact Equilibration Algorithm

## Step 0: Sort

Sort the fixed terms  $h_p$ ;  $p \in \mathcal{P}_{w_k}$  in nondescending order and relabel the paths/links accordingly. Assume that they are relabeled. Set  $h_{p_{n_{w_k}+1}} \equiv \infty$ , where  $n_{w_k}$  denotes the number of paths connecting destination node  $H_k^2$  with origin node 0. Set  $r = 1$ .

## Step 1: Computation

Compute

$$\lambda_k^r = \frac{\sum_{i=1}^r \mu_{p_i} h_{p_i} + d_k}{\sum_{i=1}^r \mu_{p_i}^2}. \quad (37)$$

## Step 2: Evaluation

If  $h_{p_r} < \lambda_k^r \leq h_{p_{r+1}}$ , then stop; set  $s = r$  and go to Step 3; otherwise, let  $r = r + 1$  and return to Step 1.

## Step 3: Path Flow Determination

Set

$$\begin{aligned} x_{p_i} &= \mu_{p_i} \lambda_k^s - h_{p_i}, \quad i = 1, \dots, s. \\ x_{p_i} &= 0, \quad i = s + 1, \dots, n_{w_k}. \end{aligned} \quad (38)$$

# Summary and Suggestions for Future Research

# Summary and Suggestions for Future Research

In this paper, we developed a rigorous framework for the design and redesign of medical nuclear supply chains.

We focused on the most widely used radioisotope, Molybdenum,  $^{99}\text{Mo}$ , which is used in medical diagnostics for cancer and cardiac problems. *Nuclear supply chains have numerous challenging features, including: time-sensitivity of the product, which is subject to radioactive decay, the hazardous nature of production and transportation as well as waste disposal, with concomitant risk.*

*Radioisotopes are produced globally in only a handful of reactors and the same holds for their processing.*

*The nuclear reactors where they are produced are aging and have been subject to failures creating shortages of this critical healthcare product.*

The specific contributions of the findings in this paper are:

- (1). a theoretically sound, based on physics principles, methodology to determine the flow of the radioisotope on various processing links of the supply chain network, through the use of arc multipliers;
- (2). a generalized network, multicriteria decision-making system optimization model that includes the relevant criteria associated with link expansion/reduction, coupled with the operational costs and the associated discarding and waste management costs as well as risk management, subject to demand satisfaction;
- (3). a unified framework that can handle either design of the network from scratch or a redesign, with specific relevance to the existing economic and engineering situation, coupled with the physics underlying the time-decay of the radioisotope, and
- (4). an algorithm which resolves the supply chain network design problem into subproblems with elegant features for computation.

The contributions in the paper can serve as *foundation for the investigation of other medical nuclear product supply chains*.

The framework can serve as the basis for *exploration of alternative behaviors among the various stakeholders, including competition*.

It can be used to *the vulnerability of medical nuclear supply chains* and to explore alternative topologies and the associated costs.

Further research will include *empirical research*.

# THANK YOU!



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Supernetworks for Optimal Decision-Making and Improving the Global Quality of Life

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Professor Nagurney receives the Jane F. Garvey Award

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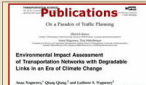
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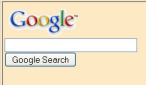
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Anna Nagurney and Ladimer S. Nagurney

Medical Nuclear Supply Chain Design