# Quality in Competitive Fresh Produce Supply Chains with Application to Farmers' Markets

Deniz Besik <sup>1</sup> and Anna Nagurney <sup>2</sup>

1,2 Department of Operations and Information Management Isenberg School of Management University of Massachusetts Amherst, MA 01003

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## Background

Knowledgeable modern consumers are increasingly demanding **high quality** in their food products, yet, they may be unaware of the great distances the food has traveled through intricate supply chains and the length of time from the initial production or "picking" of the fruits and vegetables to the ultimate delivery and consumption.



## Motivation

Even though the transformation of food supply chains from local to global is remarkable, there may be some drawbacks.

- Consumers are facing information asymmetry.
- The great distances traveled create issues associated with environmental impact, sustainability, and quality since fresh produce is perishable (Nahmias (2011) and Nagurney et al. (2013)).

We focus on quality deterioration through kinetics in food supply chains, direct to consumer chains, and, specifically farmers' markets.

- Consumers tend to connect the terms 'fresh,' 'good quality,' and 'tasty' with locally produced foods.
- Farmers' markets in Norway, have the potential to reduce both physical and social distances between producers and consumers, and, hence, contribute to the sustainability of local food production (Acebo et al.,(2007)).
- There were 8,268 farmers' markets in the United States in 2014, with the number having increased by 180% since 2006 (USDA(2014)).



### Relevant Literature

- Various authors have emphasized quality; see Sloof, Tijskens, and Wilkinson (1996), Van der Vorst (2000), Lowe and Preckel (2004), Ahumada and Villalobos (2009, 2011), Blackburn and Scudder (2009), Akkerman, Farahani, and Grunow (2010), and Aiello, La Scalia, and Micale (2012).
- Yu and Nagurney (2013) propose a game theory model for oligopolistic competition in brand differentiated fresh produce supply chains with perishability.
- Tong, Ren, and Mack (2012) propose an optimal site selection model for farmers' markets in Arizona.
- There is limited research on quality decay through kinetics in direct-to-consumer food supply chains.



## What is Quality Decay?

It is difficult to make a globally accepted definition of quality of fresh produce.

Quality of fresh foods can be defined over the combination of their physical attributes such as: color and appearance, flavor, texture, and nutritional value.

An understanding of the biochemical/physicochemical reactions can explain the quality deterioration.

Taoukis and Labuza (1989) explain the rate of quality deterioration of the quality attributes as a function of microenvironment, gas composition, relative humidity, and temperature.



# Quality as a function of time and temperature

Taoukis and Labuza (1989) and Labuza (1984) show the quality decay of a food attribute Q, over time t, through the differential equation:

$$\frac{-d[Q]}{dt} = k[Q]^n = Ae^{(-E/RT)}[Q]^n,$$
 (1)

• where k is the reaction rate defined by the **Arrhenius formula**:

$$Ae^{(-E/RT)}[Q]^n$$
,

- A is the pre-exponential constant, T is temperature, E is activation energy and R is universal gas constant,
- n is the reaction order that belongs to the set  $Z^* = \{0\} \cup Z^+$ .



# Types of Quality Decay Functions

The deterioration function changes with respect to the reaction order of the attribute.

When the initial quality is  $Q_0$ , Tijskens and Polderdijk (1996) categorize the decay functions as:

Reaction Order	Туре	Quality at Time t
0	Linear	$Q_0 - kt$
1	Exponential	$Q_0e^{-kt}$

Table: Reaction Kinetics and Quality at Time t

## Some Fruits, Vegetables and Quality Decay

Attribute	Fresh	Reaction	Reference
	Produce	Order	
Color Change	Peaches	First	Toralles et al. (2005)
Color Change	Raspberries	First	Ochoa et al. (2001)
Color Change	Blueberries	First	Zhang, Guo, and Ma (2012)
Nutritional (Vitamin C)	Strawberries	First	Castro et al. (2004)
Color Change	Watermelons	Zero	Dermesonlouoglou, Giannakourou,
			and Taoukis (2007)
Moisture Content	Tomatoes	First	Krokida et al. (2003)
Color Change	Cherries	First	Ochoa et al. (2001)
Texture Softening	Apples	First	Tijskens (1979)
Nutritional (Vitamin C)	Pears	First	Mrad et al. (2012)
Texture Softening	Avocados	First	Maftoonazad and Ramaswamy (2008)
Nutritional (Vitamin C)	Pineapples	First	Karim and Adebowale (2009)
Color Change	Spinach	Zero	Aamir et al. (2013)
Color Change	Asparagus	First	Aamir et al. (2013)
Color Change	Peas	First	Aamir et al. (2013)
Texture Softening	Beans	First	Aamir et al. (2013)
Texture Softening	Brussel Sprouts	First	Aamir et al. (2013)
Texture Softening	Carrots	First	Aamir et al. (2013)
Texture Softening	Peas	First	Aamir et al. (2013)
Color Change	Coriander Leaves	First	Aamir et al. (2013)

Table: Fresh Produce Attributes and Decay Kinetics



# Integration of Quality Decay Into the Supply Chain Network

Let  $\beta_a$  denote the quality decay incurred on link a, which depends on the reaction order n, reaction rate  $k_a$  and time  $t_a$  on link a, as:

$$\beta_{a} \equiv \begin{cases} -k_{a}t_{a}, & \text{if } n = 0, \forall a \in L \\ e^{-k_{a}t_{a}}, & \text{if } n \neq 0, \forall a \in L. \end{cases}$$
 (2)

where

$$k_a = Ae^{\left(-E_A/RT_a\right)}. (3)$$

# Integration of Quality Decay Into the Supply Chain Network

The quality  $q_p$ , over a path p, joining the origin destination farm, i, with a destination node farmers' market, j, can also be shown as:

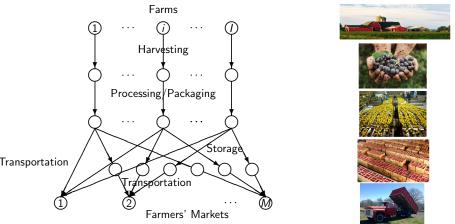
$$q_{p} \equiv \begin{cases} q_{0i} + \sum_{a \in p} \beta_{a}, & \text{if} \quad n = 0, \forall a \in L, \ p \in P_{j}^{i}, \forall i, j, \\ q_{0i} \prod_{a \in p} \beta_{a}, & \text{if} \quad n = 1, \forall a \in L, \ p \in P_{j}^{i}, \forall i, j, \end{cases}$$

$$(4)$$

- where  $q_{0i}$  is the initial quality of food product at farm i,
- $P_i^i$  represents the set of all paths that have origin i and destination j.

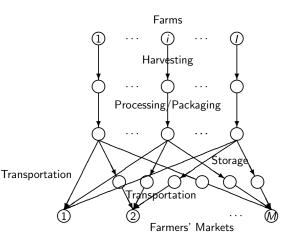
# The Fresh Produce Supply Chain Network Topology

- The I farms compete noncooperatively in an oligopolistic manner.
- Products are differentiated based on quality at the farmers' markets.





## The Fresh Produce Supply Chain Network Topology



- Fixed time horizon in a given season of the fresh fruit or vegetable, typically a week, is assumed
- The demand points are selected farmers' markets.
- Picking is made right before the time horizon, so that there is no storage for the first farmers' market of the week.
- Consumers can buy products that are substitutes of one another within or across the demand points

#### Nonnegativity constraint of the path flows

The flow on the path, joining the farm i to the farmers markets k, is denoted by  $x_p$  and it should be nonnegative:

$$x_p \ge 0, \quad \forall p \in P_k^i; i = 1, \dots, I; k = 1, \dots, n_R.$$
 (5)

#### Link flows

The flow on a link a is equal to the sum of the path flows  $x_p$ , on paths that include the link a, expressed as:

$$f_{a} = \sum_{p \in P_{b}^{i}} x_{p} \delta_{ap}, \quad \forall a \in L.$$
 (6)

#### **Demand**

The demand at the farmers' market j for the fresh produce product of farmer i is given by:

$$\sum_{p \in P_i^i} x_p = d_{ij}, \quad p \in P_j^i; i = 1, \dots, I; j = 1, \dots, M.$$
 (7)

#### **Demand Price**

The demand price function  $\rho_{ij}$  for farm i's product at the farmers' market j, is:

$$\rho_{ij} = \rho_{ij}(d, q), \quad i = 1, \dots, I; j = 1, \dots, M.$$
(8)

#### Link cost

The total operational cost of each link a, denoted by  $\hat{c}_a$ , depends on the flows on all the links in the fresh produce supply chain network, that is,

$$\hat{c}_a = \hat{c}_a(f), \quad \forall a \in L,$$
 (9)

#### Profit/Utility

The profit/utility function of farm i, denoted by  $U_i$ , is given by:

$$U_{i} = \sum_{j=1}^{M} \rho_{ij}(d, q) d_{ij} - \sum_{a \in L^{i}} \hat{c}_{a}(f).$$
 (10)

## Definition 1: Fresh Produce Supply Chain Network Cournot-Nash Equilibrium for Farmers' Markets in the Uncapacitated Case

A path flow pattern  $X^* \in K = \prod_{i=1}^l K_i$  constitutes a fresh produce supply chain network Cournot-Nash equilibrium if for each farm i; i = 1, ..., I:

$$\hat{U}_i(X_i^*, \hat{X}_i^*) \ge \hat{U}_i(X_i, \hat{X}_i^*), \quad \forall X_i \in K_i,$$
(11)

where 
$$\hat{X}_i^* \equiv (X_1^*, \dots, X_{i-1}^*, X_{i+1}^*, \dots, X_I^*)$$
 and  $K_i \equiv \{X_i | X_i \in R_+^{n_{pi}}\}.$ 

 A Cournot-Nash Equilibrium is established if no farm can unilaterally improve its profit by changing its product flows throughout its supply chain network, given the product flow decisions of the other farms.

## Theorem 1: Variational Inequality Formulations of the **Uncapacitated Model**

 $X^* \in K$  is a fresh produce supply chain network Cournot-Nash equilibrium for famers' markets according to Definition 1 if and only if it satisfies the variational inequality:

$$-\sum_{i=1}^{I} \langle \nabla_{X_i} \hat{U}_i(X^*), X_i - X_i^* \rangle \ge 0, \quad \forall X \in K,$$
 (12)

where  $\langle \cdot, \cdot \rangle$  denotes the inner product in the corresponding Euclidean space and  $\nabla_{X_i} \hat{U}_i(X)$  denotes the gradient of  $\hat{U}_i(X)$  with respect to  $X_i$ .

The variational inequality for our uncapacitated model is equivalent to the variational inequality that determines the vector of equilibrium path flows  $x^* \in K^1$  such that:

$$\sum_{i=1}^{I} \sum_{j=1}^{M} \sum_{p \in P_j^i} \left[ \frac{\partial \hat{C}_p(x^*)}{\partial x_p} - \hat{\rho}_{ij}(x^*, q) - \sum_{l=1}^{M} \frac{\partial \hat{\rho}_{il}(x^*, q)}{\partial x_p} \sum_{r \in P_l^i} x_r^* \right] \times [x_p - x_p^*] \ge 0, \quad \forall x \in K^1, \quad (13)$$

where  $K^1 \equiv \{x | x \in R^{n_p}_+\}$ , and for each path  $p; p \in P^i_i, i = 1, ..., I; j = 1, ..., M$ ,

$$\frac{\partial \hat{C}_{p}(x)}{\partial x_{p}} \equiv \sum_{a \in L^{i}} \sum_{b \in L^{i}} \frac{\partial \hat{c}_{b}(f)}{\partial f_{a}} \delta_{ap} \text{ and } \frac{\partial \hat{\rho}_{il}(x, q)}{\partial x_{p}} \equiv \frac{\partial \rho_{il}(d, q)}{\partial d_{ij}}.$$
 (14)

The variational inequality can also be rewritten in terms of link flows as: determine the vector of equilibrium link flows and the vector of equilibrium demands  $(f^*, d^*) \in K^2$ , such that:

$$\sum_{i=1}^{I} \sum_{a \in L^{i}} \left[ \sum_{b \in L^{i}} \frac{\partial \hat{c}_{b}(f^{*})}{\partial f_{a}} \right] \times [f_{a} - f_{a}^{*}]$$

$$+\sum_{i=1}^{I}\sum_{j=1}^{M}\left[-\rho_{ij}(d^*,q)-\sum_{l=1}^{M}\frac{\partial\rho_{il}(d^*,q)}{\partial d_{ik}}d_{il}^*\right]\times[d_{ij}-d_{ij}^*]\geq 0,\quad\forall (f,d)\in\mathcal{K}^2,$$
(15)

where  $K^2 \equiv \{(f, d) | x \ge 0, \text{ and } (6) \text{ and } (7) \text{ hold} \}.$ 

• **Proof:** (12) follows from Gabay and Moulin (1980); see, also, Masoumi, Yu, and Nagurney (2012). (13) and (15) then follow using algebraic substitutions.  $\square$ 

Variational inequalities (13) and (15) can be put into standard form (see Nagurney (1999)): determine  $X^* \in \mathcal{K}$  such that:

$$\langle F(X^*), X - X^* \rangle \ge 0, \quad \forall X \in \mathcal{K},$$
 (16)

where  $\langle \cdot, \cdot \rangle$  denotes the inner product in N-dimensional Euclidean space with  $N = n_P$  in our model. Let  $X \equiv x$  and

$$F(X) \equiv \left[ \frac{\partial \hat{C}_{p}(x)}{\partial x_{p}} - \hat{\rho}_{ij}(x, q) - \sum_{l=1}^{M} \frac{\partial \hat{\rho}_{il}(x, q)}{\partial x_{p}} \sum_{r \in P_{l}^{i}} x_{r}; \right]$$

$$p \in P_j^i; i = 1, \dots, I; j = 1, \dots, M$$
, (17)

and  $\mathcal{K} \equiv \mathcal{K}^1$ , then (10) can be re-expressed as (13).



#### Theorem 2: Existence

There exists at least one solution to variational inequality (13) (equivalently, to (15)), since there exists a c > 0, such that variational inequality (17) admits a solution in  $K_c$  with

$$x^c \le c. \tag{18}$$

#### Theorem 3: Uniqueness

With Theorem 2, the variational inequalities admit at least one solution. Moreover, if the function F(X) is strictly monotone on  $K \equiv K^2$ , that is,

$$\langle (F(X^1) - F(X^2)), X^1 - X^2 \rangle > 0, \quad \forall X^1, X^2 \in \mathcal{K}, X^1 \neq X^2,$$
 (19)

then the solution to variational inequality is unique, that is, the equilibrium link flow pattern and the equilibrium demand pattern are unique.

- Labor shortages, weather conditions, disruptions to storage or transportation can limit the supply chain activities.
- The objective function, the constraints, with conservation of flow equations stay the same.

## Link capacity constraint

$$f_a \le u_a, \quad \forall a \in L,$$
 (20a)

$$\sum_{p \in P} x_p \delta_{ap} \le u_a, \quad \forall a \in L, \tag{20b}$$

where  $K_i^3 \equiv \{X_i | X_i \in R_+^{n_{pi}} \text{ and } (20b) \text{ holds for } a \in L^i\}$  and  $K^3 \equiv \prod_{i=1}^l K_i^3$ .

The variational inequality is equivalent to the variational inequality problem: determine  $(x^*, \lambda^*) \in K^4$ , where  $K^4 \equiv \{x \in R^{n_P}_+, \lambda \in R^{n_L}_+\}$ , such that:

$$\sum_{i=1}^{l} \sum_{j=1}^{M} \sum_{p \in P_j^i} \left[ \frac{\partial \hat{C}_p(x^*)}{\partial x_p} - \hat{\rho}_{ij}(x^*, q) - \sum_{l=1}^{M} \frac{\partial \hat{\rho}_{il}(x^*, q)}{\partial x_p} \sum_{r \in P_l^i} x_r^* + \sum_{a \in L} \lambda_a^* \delta_{ap} \right] \times [x_p - x_p^*]$$

$$+\sum_{a\in L}\left[u_a-\sum_{p\in P}x_p^*\delta_{ap}\right]\times\left[\lambda_a-\lambda_a^*\right]\geq 0,\quad\forall (x,\lambda)\in K^4,\tag{21}$$

where  $\frac{\partial \hat{C}_p(x)}{\partial x_p}$  and  $\frac{\partial \hat{\rho}_{il}(x,q)}{\partial x_p}$  are as defined in (14).

## The Algorithm - Euler Method

Euler method, which is induced by the general iterative scheme of Dupuis and Nagurney (1993) is shown as:

$$X^{\tau+1} = P_{\mathcal{K}}(X^{\tau} - a_{\tau}F(X^{\tau})), \tag{22}$$

The Euler method, the sequence  $\{a_{\tau}\}$  must satisfy:  $\sum_{\tau=0}^{\infty} a_{\tau} = \infty$ ,  $a_{\tau} > 0$ ,  $a_{\tau} \to 0$ , as  $\tau \to \infty$ .

# The Euler Method Explicit Formulae for the Uncapacitated Model

Closed form expressions for the fresh produce path flows, for each path  $p \in P_i^i$ ,  $\forall i,j$ :

$$x_{p}^{\tau+1} = \max\{0, x_{p}^{\tau} + a_{\tau}(\hat{\rho}_{ij}(x^{\tau}, q) + \sum_{l=1}^{M} \frac{\partial \hat{\rho}_{il}(x^{\tau}, q)}{\partial x_{p}} \sum_{r \in P_{j}^{i}} x_{r}^{\tau} - \frac{\partial \hat{C}_{p}(x^{\tau})}{\partial x_{p}})\},$$

$$\forall p \in P_{j}^{i}; i = 1, \dots, I; j = 1, \dots, M.$$
(23)

# The Euler Method Explicit Formulae for the Capacitated Model

For each path  $p \in P_i^i$ ,  $\forall i, j$ , compute:

$$x_{p}^{\tau+1} = \max\{0, x_{p}^{\tau} + a_{\tau}(\hat{\rho}_{ij}(x^{\tau}, q) + \sum_{l=1}^{M} \frac{\partial \hat{\rho}_{il}(x^{\tau}, q)}{\partial x_{p}} \sum_{r \in P_{l}^{i}} x_{r}^{\tau} - \frac{\partial \hat{C}_{p}(x^{\tau})}{\partial x_{p}} - \sum_{a \in L} \lambda_{a}^{\tau} \delta_{ap})\}, \quad (24)$$

$$\forall p \in P_j^i$$
;  $i = 1, \ldots, I$ ;  $j = 1, \ldots, M$ .

The Lagrange multipliers for each link  $a \in L^i$ ; i = 1, ..., I, compute:

$$\lambda_a^{\tau+1} = \max\{0, \lambda_a^{\tau} + a_{\tau}(\sum x_p^{\tau} \delta_{ap} - u_a)\}, \ \forall a \in L.$$
 (25)



## Case Study

We focus on apple orchard/farms and Farmers' Markets in western Massachusetts.

#### Orchard/farms:

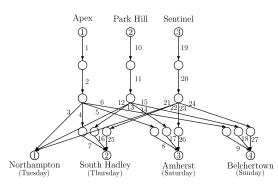
- Apex Orchards are located in Shelburne Falls
- Park Hill Orchard is located in Easthampton.
- Sentinel Farm is located in Belchertown

#### Farmers' markets:

- Northampton Farmers' Market is open on Tuesdays.
- South Hadley Farmers' Market is open on Thursdays.
- Amherst Farmers' Market is open on Saturdays.
- Belchertown Farmers' Market is open on Sundays.



## Scenario 1 - Some Information



- Picking is made on Monday; therefore, there are no storage links for the Northampton Farmers' Market.
- Golden Delicious apples follow first order quality decay.
- Harvesting is made between
   September and October, with average temperatures 19-22

## Scenario 1 - Some Information

- Apex Orchards have the largest land size (170 acres), followed by Park Hill Orchard (127 acres) and Sentinel Farm (8 acres).
- Apex is located in a higher altitude, so that the average harvesting temperature at the orchard is lower than others.
- Apex uses controlled atmosphere storage which maintains the optimal temperature, 0  $C^{\circ}$ .
- We assume that orchard/farm i; i = 1, 2, 3, in the supply chain network has initial quality, respectively, of:  $q_{01} = 1$ ,  $q_{02} = 0.8$ , and  $q_{03} = 0.7$ .
- Uncapacitated model is used.







## Scenario 1- Quality Decay

Operations	Link a	Hours	Temp (C°)	$\beta_{a}$
harvesting	1	4.00	19	0.992
processing	2	3.00	19	0.994
transportation	3	2.50	19	0.999
storage (2 days)	4	48.00	0	0.994
storage (4 days)	5	96.00	0	0.988
storage (5 days)	6	120.00	0	0.985
transportation	7	4.00	19	0.993
transportation	8	3.25	19	0.994
transportation	9	4.00	19	0.993
harvesting	10	3.00	22	0.992
processing	11	3.00	22	0.992
transportation	12	2.5	19	0.999
storage (2 days)	13	48.00	9	0.978
storage (4 days )	14	96.00	9	0.957
storage (5 days)	15	120.00	9	0.947

# Scenario 1 - Quality Decay

Operations	Link a	Hours	Temp $(C^{\circ})$	$\beta_{a}$
transportation	16	3.75	19	0.993
transportation	17	5.16	19	0.990
transportation	18	3.00	19	0.992
harvesting	19	5.00	22	0.986
processing	20	5.00	22	0.986
transportation	21	2.50	22	0.998
storage (2 days)	22	48.00	12	0.967
storage (4 days )	23	96.00	12	0.936
storage (5 days)	24	120.00	12	0.921
transportation	25	3.75	22	0.990
transportation	26	5.16	22	0.986
transportation	27	3.00	22	0.992

## Scenario 1- Demand Price Functions

#### Demand Price Functions of Apex Orchards:

$$\rho_{11}(d, q) = -0.04d_{11} - 0.01d_{21} - 0.01d_{31} + 8q_{p_1} - 4q_{p_5} - 3q_{p_9} + 30, 
\rho_{12}(d, q) = -0.02d_{12} - 0.01d_{22} - 0.01d_{32} + 3q_{p_2} - 2q_{p_6} - 2q_{p_{10}} + 25, 
\rho_{13}(d, q) = -0.04d_{13} - 0.02d_{23} - 0.01d_{33} + 8q_{p_3} - 4q_{p_7} - 3q_{p_{11}} + 30, 
\rho_{14}(d, q) = -0.04d_{14} - 0.02d_{24} - 0.02d_{34} + 3q_{p_4} - q_{p_8} - 2q_{p_{12}} + 25,$$

#### Demand Price Functions of Park Hill Orchard:

$$\rho_{21}(d,q) = -0.04d_{21} - 0.02d_{11} - 0.02d_{31} + 3q_{p_5} - 2q_{p_1} - q_{p_9} + 27, 
\rho_{22}(d,q) = -0.04d_{22} - 0.01d_{12} - 0.02d_{32} + 3q_{p_6} - 2q_{p_2} - q_{p_{10}} + 28, 
\rho_{23}(d,q) = -0.04d_{23} - 0.02d_{13} - 0.02d_{33} + 4q_{p_7} - 2q_{p_3} - q_{p_{11}} + 27, 
\rho_{24}(d,q) = -0.02d_{24} - 0.01d_{14} - 0.01d_{34} + 2q_{p_8} - q_{p_4} - q_{p_{12}} + 28,$$

#### Demand Price Functions of Sentinel Farm:

$$\rho_{31}(d,q) = -0.04d_{31} - 0.02d_{11} - 0.02d_{21} + 4q_{p_9} - q_{p_1} - 2q_{p_5} + 25,$$

$$\rho_{32}(d,q) = -0.04d_{32} - 0.01d_{12} - 0.02d_{22} + 4q_{p_{10}} - 3q_{p_2} - q_{p_6} + 28,$$

$$\rho_{33}(d,q) = -0.02d_{23} - 0.01d_{13} - 0.01d_{33} + 4q_{p_{11}} - 2q_{p_3} - q_{p_7} + 25,$$

$$\rho_{34}(d,q) = -0.04d_{34} - 0.02d_{14} - 0.02d_{24} + 3q_{p_{12}} - 2q_{p_4} - 2q_{p_8} + 28.$$



# Scenario 1 - Total Link Cost Functions and Equilibrium Link Flows

Operations	Link a	$\hat{c}_a(f)$	$f_a^*$
harvesting	1	$0.02f_1^2 + 3f_1$	165.8395
processing	2	$0.015f_2^2 + 3f_2$	165.8395
transportation	3	$0.01f_3^2 + 3f_3$	111.9827
storage (2 days)	4	$0.01f_4^2 + 3f_4$	0.0000
storage (4 days )	5	$0.015f_5^2 + 4f_5$	53.8568
storage (5 days)	6	$0.03f_6^2 + 5f_6$	0.0000
transportation	7	$0.02f_7^2 + 6f_7$	0.0000
transportation	8	$0.0125f_8^2 + 4f_8$	53.8568
transportation	9	$0.02f_9^2 + 6.6f_9$	0.0000
harvesting	10	$0.0125f_{10}^2 + 6f_{10}$	94.7414
processing	11	$0.0125f_{11}^2 + 6f_{11}$	94.7414
transportation	12	$0.0045f_{12}^2 + f_{12}$	71.7812
storage (2 days)	13	$0.01f_{13}^2 + 1.67f_{13}$	22.9601
storage (4 days )	14	$0.015f_{14}^2 + 6f_{14}$	0.0000
storage (5 days)	15	$0.015f_{15}^2 + 6.6f_{15}$	0.0000

# Scenario 1 - Total Link Cost Functions and Equilibrium Link Flows

Operations	Link a	$\hat{c}_a(f)$	$f_a^*$
transportation	16	$0.0075f_{16}^2 + 6f_{16}$	22.9601
transportation	17	$0.01f_{17}^2 + 6f_{17}$	0.0000
transportation	18	$0.02f_{18}^2 + 4f_{18}$	0.0000
harvesting	19	$0.0125f_{19}^2 + 6f_{19}$	98.5294
processing	20	$0.015f_{20}^2 + 4f_{20}$	98.5294
transportation	21	$0.02f_{21}^2 + 4f_{21}$	17.2084
storage (2 days)	22	$0.007f_{22}^2 + 1.67f_{22}$	32.4314
storage (4 days )	23	$0.009f_{23}^2 + 6f_{23}$	0.0000
storage (5 days)	24	$0.01f_{24}^2 + 6f_{24}$	48.8896
transportation	25	$0.005f_{25}^2 + 6f_{25}$	32.4314
transportation	26	$0.005f_{26}^2 + 6f_{26}$	0.0000
transportation	27	$0.0005f_{27}^2 + 0.1f_{27}$	48.8896

# Scenario 1 - Equilibrium Path Flows and Path Quality Decay

Farm	Path p	$q_p$	$X_p^*$	Farmers' Market
Apex	$p_1$	0.9851	111.9827	Northampton
Apex	$p_2$	0.9733	0.0000	South Hadley
Apex	<i>p</i> <sub>3</sub>	0.9684	53.8568	Amherst
Apex	<i>p</i> <sub>4</sub>	0.9645	0.0000	Belchertown
Park Hill	<i>p</i> <sub>5</sub>	0.7864	71.7812	Northampton
Park Hill	<i>p</i> <sub>6</sub>	0.7645	22.9602	South Hadley
Park Hill	<i>p</i> <sub>7</sub>	0.7458	0.0000	Amherst
Park Hill	<i>p</i> <sub>8</sub>	0.7395	0.0000	Belchertown
Sentinel	<b>p</b> 9	0.6791	17.2084	Northampton
Sentinel	<i>p</i> <sub>10</sub>	0.6514	32.4314	South Hadley
Sentinel	p <sub>11</sub>	0.6280	0.0000	Amherst
Sentinel	<i>p</i> <sub>12</sub>	0.6217	48.8896	Belchertown

## Apex Orchards' price of apples per peck:

$$\rho_{11} = 27.33, \quad \rho_{12} = 24.53, \quad \rho_{13} = 30.72, \quad \rho_{14} = 25.42,$$

## Park Hill Orchard's price of apples per peck:

$$\rho_{21}=21.25, \quad \rho_{22}=26.13, \quad \rho_{23}=26.34, \quad \rho_{24}=27.40,$$

## Sentinel Farm's price of apples per peck:

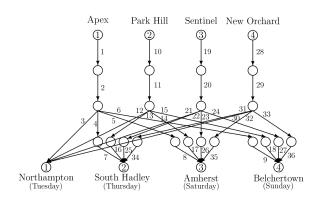
$$\rho_{31} = 20.79, \quad \rho_{32} = 25.16, \quad \rho_{33} = 24.29, \quad \rho_{34} = 24.50.$$

#### Profits of the orchard/farms, in dollars:

$$U_1(X^*) = 1785.40, \quad U_2(X^*) = 484.03, \quad U_3(X^*) = 460.15.$$

### Scenario 2 - Some Information

• It is assumed that a new orchard, which was solely selling to retailers and wholesalers previously, is attracted by the demand for apples at the farmers' markets.



# Scenario 2 - Quality Decay

- It has similar orchard characteristics to Apex Orchards.
- It is located in Belchertown, which has similar seasonal temperatures to the other farm/orchards.
- The transportation time from the New Orchard to the farmers' markets is similar to Sentinel Farm.

Operations	Link a	Hours	Temp $(C^{\circ})$	$\beta_a$
harvesting	28	4.00	19	0.988
processing	29	4.00	19	0.988
transportation	30	0.50	19	0.998
storage (2 days)	31	48.00	0	0.968
storage (4 days)	32	96.00	0	0.989
storage (5 days)	33	120.00	0	0.986
transportation	34	3.50	19	0.989
transportation	35	3.00	19	0.991
transportation	36	3.00	19	0.991

## Scenario 2 - Demand Price Functions

#### Demand Price Functions of Apex Orchards:

$$\begin{split} &\rho_{11}(d,q) = -0.053d_{11} - 0.01d_{21} - 0.01d_{31} - 0.03d_{41} + 8q_{p_1} - 2q_{p_5} - 2q_{p_9} - 4q_{p_{13}} + 30, \\ &\rho_{12}(d,q) = -0.03d_{12} - 0.01d_{22} - 0.01d_{32} - 0.004d_{42} + 3q_{p_2} - 2q_{p_6} - 2q_{p_{10}} - q_{p_{14}} + 25, \\ &\rho_{13}(d,q) = -0.053d_{13} - 0.01d_{23} - 0.01d_{33} - 0.03d_{43} + 8q_{p_3} - 2q_{p_7} - 2q_{p_{11}} - 4q_{p_{15}} + 30, \\ &\rho_{14}(d,q) = -0.03d_{14} - 0.01d_{24} - 0.014d_{34} - 0.004d_{44} + 3q_{p_4} - q_{p_8} - 2q_{p_{12}} - q_{p_{15}} + 25, \end{split}$$

#### Demand Price Functions of Park Hill Orchard:

$$\rho_{21}(d,q) = -0.05d_{21} - 0.01d_{11} - 0.01d_{31} - 0.01d_{41} + 3q_{\rho_5} - q_{\rho_1} - q_{\rho_9} - q_{\rho_{13}} + 27,$$

$$\rho_{22}(d,q) = -0.04d_{22} - 0.01d_{12} - 0.02d_{32} - 0.004d_{42} + 3q_{\rho_6} - 2q_{\rho_2} - q_{\rho_{10}} - q_{\rho_{14}} + 28,$$

$$\rho_{23}(d,q) = -0.05d_{23} - 0.02d_{13} - 0.01d_{33} - 0.02d_{43} + 4q_{\rho_7} - 2q_{\rho_3} - q_{\rho_{11}} - 2q_{\rho_{15}} + 27,$$

$$\rho_{24}(d,q) = -0.04d_{24} - 0.01d_{14} - 0.02d_{34} - 0.004d_{44} + 2q_{\rho_8} - q_{\rho_4} - q_{\rho_{12}} - q_{\rho_{16}} + 28,$$

### Scenario 2 - Demand Price Functions

#### Demand Price Functions of Sentinel:

$$\rho_{21}(d,q) = -0.05d_{21} - 0.01d_{11} - 0.01d_{31} - 0.01d_{41} + 3q_{p_5} - q_{p_1} - q_{p_9} - q_{p_{13}} + 27,$$

$$\rho_{22}(d,q) = -0.04d_{22} - 0.01d_{12} - 0.02d_{32} - 0.004d_{42} + 3q_{p_6} - 2q_{p_2} - q_{p_{10}} - q_{p_{14}} + 28,$$

$$\rho_{23}(d,q) = -0.05d_{23} - 0.02d_{13} - 0.01d_{33} - 0.02d_{43} + 4q_{p_7} - 2q_{p_3} - q_{p_{11}} - 2q_{p_{15}} + 27,$$

$$\rho_{24}(d,q) = -0.04d_{24} - 0.01d_{14} - 0.02d_{34} - 0.004d_{44} + 2q_{p_8} - q_{p_4} - q_{p_{12}} - q_{p_{16}} + 28,$$

#### Demand Price Functions of New Orchard:

$$\begin{split} \rho_{41}(d,q) &= -0.053d_{41} - 0.03d_{11} - 0.01d_{21} - 0.01d_{31} + 5q_{\rho_{13}} - 2q_{\rho_{1}} - q_{\rho_{5}} - q_{\rho_{9}} + 30, \\ \rho_{42}(d,q) &= -0.03a_{2} - 0.006d_{12} - 0.01d_{22} - 0.01d_{32} + 2q_{\rho_{14}} - q_{\rho_{2}} - q_{\rho_{6}} - q_{\rho_{10}} + 25, \\ \rho_{43}(d,q) &= -0.053d_{43} - 0.03d_{13} - 0.01d_{23} - 0.01d_{33} + 5q_{\rho_{15}} - 2q_{\rho_{3}} - q_{\rho_{7}} - q_{\rho_{11}} + 30, \\ \rho_{44}(d,q) &= -0.03d_{44} - 0.006d_{14} - 0.01d_{24} - 0.01d_{34} + 2q_{\rho_{16}} - q_{\rho_{4}} - q_{\rho_{8}} - q_{\rho_{12}} + 25. \end{split}$$

# Scenario 2 - Equilibrium Path Flows and Path Quality Decay

• Initial quality of the apples at the orchards is  $q_{01} = 1$ ,  $q_{02} = 0.8$ ,  $q_{03} = 0.7$ and  $q_{04} = 1$ .

Farm	Path p	$q_p$	$X_p^*$	Farmers' Market
Apex	<i>p</i> <sub>1</sub>	0.9851	79.5849	Northampton
Apex	<i>p</i> <sub>2</sub>	0.9733	0.0000	South Hadley
Apex	<i>p</i> <sub>3</sub>	0.9684	44.5036	Amherst
Apex	<i>p</i> <sub>4</sub>	0.9645	0.0000	Belchertown
Park Hill	<i>p</i> <sub>5</sub>	0.7864	69.2348	Northampton
Park Hill	<i>p</i> <sub>6</sub>	0.7645	18.2460	South Hadley
Park Hill	<i>p</i> <sub>7</sub>	0.7458	0.0000	Amherst
Park Hill	<i>p</i> <sub>8</sub>	0.7395	0.0000	Belchertown
Sentinel	<i>p</i> <sub>9</sub>	0.6791	18.3520	Northampton
Sentinel	<i>p</i> <sub>10</sub>	0.6514	30.9408	South Hadley
Sentinel	p <sub>11</sub>	0.6280	0.0000	Amherst
Sentinel	p <sub>12</sub>	0.6217	36.7854	Belchertown
New Orchard	<i>p</i> <sub>13</sub>	0.9742	82.0895	Northampton
New Orchard	p <sub>14</sub>	0.9345	0.0000	South Hadley
New Orchard	<i>p</i> <sub>15</sub>	0.9567	44.0319	Amherst
New Orchard	p <sub>16</sub>	0.9538	0.0000	Belchertown

# Apex Orchards' price of apples per peck:

$$\rho_{11} = 23.49$$
,  $\rho_{12} = 23.66$ ,  $\rho_{13} = 27.49$ ,  $\rho_{14} = 24.44$ ,

## Park Hill Orchard's price of apples per peck:

$$\rho_{21} = 21.46, \quad \rho_{22} = 25.41, \quad \rho_{23} = 25.49, \quad \rho_{24} = 26.20,$$

## Sentinel Farm's price of apples per peck:

$$\rho_{31} = 20.38, \quad \rho_{32} = 24.38, \quad \rho_{33} = 22.91, \quad \rho_{34} = 23.08,$$

## New Orchard's price of apples per peck:

$$\rho_{41} = 23.82, \quad \rho_{42} = 23.99, \quad \rho_{43} = 27.80, \quad \rho_{44} = 24.21.$$

## Profits of the orchard/farms, in dollars:

$$\mathbf{U_1}(\mathbf{X}^*) = \mathbf{1097.39}, \quad U_2(X^*) = 471.71, \quad U_3(X^*) = 345.45, \ \mathbf{U_4}(\mathbf{X}^*) = \mathbf{1142.19}.$$

#### Scenario 3 - Some Information

- This scenario is constructed to illustrate the apple shortage experienced in western Massachusetts in 2016.
- According to various news articles, the cold snap happened in May damaged the green apple buds and an apple shortage at the local markets, which includes the farmers' markets, is expected.
- Expected shortage is assumed to be more for Apex due to being located in a higher altitude.
- The capacities are written according to the expected damage level of harvest at the orchard/farms.
- Initial quality of the apples at the orchards is  $q_{01} = 0.4$ ,  $q_{02} = 0.5$  and  $q_{03} = 0.6$ .



# Scenario 3 - Link Capacities, Equilibrium Link Flows and **Equilibrium Lagrange Multipliers**

Operations	Link a	Capacity	$f_a^*$	$\lambda_a^*$
harvesting	1	20	20.0000	16.4077
processing	2	15000	20.0000	0.0000
transportation	3	15000	20.0000	0.0000
storage (2 days)	4	15000	0.0000	0.0000
storage (3 days )	5	15000	0.0000	0.0000
storage (4 days)	6	15000	0.0000	0.0000
transportation	7	15000	0.0000	0.0000
transportation	8	15000	0.0000	0.0000
transportation	9	15000	0.0000	0.0000
harvesting	10	50	50.0000	6.4906
processing	11	15000	50.0000	0.0000
transportation	12	15000	50.0000	0.0000
storage (2 days)	13	15000	0.0000	0.0000
storage (3 days )	14	15000	0.0000	0.0000
storage (4 days)	15	15000	0.0000	0.0000



# Scenario 3 - Link Capacities, Equilibrium Link Flows and **Equilibrium Lagrange Multipliers**

Operations	Link a	Capacity	$f_a^*$	$\lambda_a^*$
transportation	16	15000	0.0000	0.0000
transportation	17	15000	0.0000	0.0000
transportation	18	15000	0.0000	0.0000
harvesting	19	60	60.0000	5.6685
processing	20	15000	60.0000	0.0000
transportation	21	15000	13.1918	0.0000
storage (2 days)	22	15000	18.7448	0.0000
storage (3 days )	23	15000	0.0000	0.0000
storage (4 days)	24	15000	28.0624	0.0000
transportation	25	15000	18.7448	0.0000
transportation	26	15000	0.0000	0.0000
transportation	27	15000	28.0624	0.0000

# Scenario 3 - Equilibrium Path Flows and Path Quality Decay

Farm	Path p	$q_p$	$X_p^*$	Farmers' Market
Apex	$p_1$	0.3940	20.0000	Northampton
Apex	$p_2$	0.3893	0.0000	South Hadley
Apex	<i>p</i> <sub>3</sub>	0.3873	0.0000	Amherst
Apex	<i>p</i> <sub>4</sub>	0.3858	0.0000	Belchertown
Park Hill	<i>p</i> <sub>5</sub>	0.4915	50.0000	Northampton
Park Hill	<i>p</i> <sub>6</sub>	0.4778	0.0000	South Hadley
Park Hill	<i>p</i> <sub>7</sub>	0.4662	0.0000	Amherst
Park Hill	<i>p</i> <sub>8</sub>	0.4622	0.0000	Belchertown
Sentinel	<b>p</b> 9	0.5821	13.1918	Northampton
Sentinel	<i>p</i> <sub>10</sub>	0.5584	18.7448	South Hadley
Sentinel	$p_{11}$	0.5383	0.0000	Amherst
Sentinel	<i>p</i> <sub>12</sub>	0.5329	28.0624	Belchertown

#### Apex Orchards' price of apples per peck:

$$\rho_{11} = 28.01, \quad \rho_{12} = 23.91, \quad \rho_{13} = 29.62, \quad \rho_{14} = 24.35.$$

### Park Hill Orchard's price of apples per peck:

$$\rho_{21} = 24.44, \quad \rho_{22} = 27.72, \quad \rho_{23} = 27.55, \quad \rho_{24} = 27.72,$$

### Sentinel Farm's price of apples per peck:

$$\rho_{31} = 24.02, \quad \rho_{32} = 27.84, \quad \rho_{33} = 25.91, \quad \rho_{34} = 26.78.$$

## The profits of the orchard/farms in this scenario, in dollars:

$$U_1(X^*) = 362.15$$
,  $U_2(X^*) = 498.28$ ,  $U_3(X^*) = 507.58$ .

#### Conclusion

- We provided explicit formulae for quality deterioration and found the quality associated with every path in the network.
- We focused on farmers' markets which are direct to consumer chains.
- We provided a game theory model for supply chain competition in a network framework for farmers' markets.
- This is the first work in the literature with a supply chain game theory model for farmers' markets with quality deterioration.

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#### THANK YOU!



For more information: https://supernet.isenberg.umass.edu/