Competition for Blood Donations

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Outline

Background

- The blood banking industry runs on voluntary donations from altruistic donors.

- Approximately 36,000 units of red blood cells are needed every day in the U.S.

- Nearly 21 million blood components are transfused each year in the U.S.

- On average, 13.6 million whole blood and red blood cells are collected in the United States per year.

- One donation can potentially save up to three lives.

Background

- An estimated 38% of the US population is eligible to donate blood at any given time.
- Less than 10% of that eligible population actually donates blood each year.
- The different blood service organizations have to compete for this limited donor pool in order to meet the demand.

Background

- There has been a rise in the competition among the blood service organizations in recruiting and retaining donors.

- Donors in parts of US have the option of donating to organizations such as the American Red Cross, or to local community blood banks and hospitals.

- Examples of competition: Blood Centers of the Pacific versus BloodSource in Sonoma County in 2011. Suncoast Communities Blood Bank versus Florida Blood Services in Sarasota, Florida in 2012.

Background

How to motivate and retain donors?

- There are several operational aspects of blood service organizations that can motivate or deter donors.
- Factors: **satisfaction from the blood donation process, convenience, location of facilities, wait times, treatment by staff** of the organization collecting blood are some of these factors.
- These factors can be aggregated and termed as the **quality of services** offered by the blood service organizations.

Literature Review

- Extant literature emphasizes **donor satisfaction and service quality** as factors impacting donation decisions all over the world (Gillespie and Hillyer (2002), Schreiber et al. (2006), Al-Zubaidi and Al-Asousi (2012), Cimarolli (2012), Jain, Doshit, and Joshi (2015), Perera et al. (2015), Craig et al. (2016), Finck et al. (2016)).

- **Some optimization and game theory models found on the blood banking industry and healthcare** include works by Stewart (1992), Janssen and Mendys-Kamphorst (2004), Masoumi, Yu, and Nagurney (2012), Nagurney et al. (2013), Duan and Liao (2014), Osorio, Brailsford, and Smith (2015).

Competitive Network Model

- There are m blood service organizations responsible for collection of blood, testing, processing, and distribution to hospitals and other medical facilities. A typical blood service organization is denoted by i.
- There are n regions in which blood collection can take place. A typical collection region is denoted by j.

Blood Service Organizations
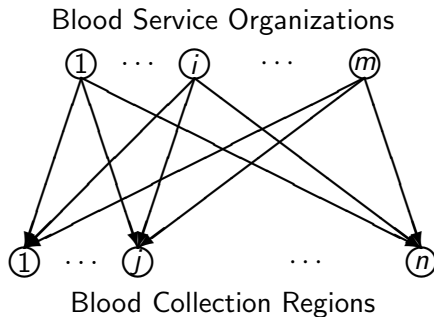

Blood Collection Regions

Figure: The Network Structure of the Game Theory Model for Blood Donations

Competitive Network Model

- In this game theory model the blood service organizations compete for blood donations.

- The blood service organizations have, as their strategic variables, the **quality of services** that they provide donors at their collection sites in the regions.
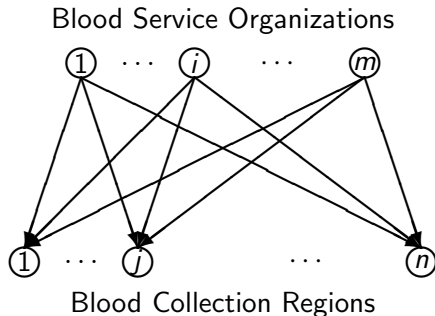
Blood Service Organizations

Blood Collection Regions

Figure: The Network Structure of the Game Theory Model for Blood Donations

Competitive Network Model

Quality constraint

There is a non-negative lower bound and a positive upper bound on the quality of service, Q_{ij}, that i provides in region j such that:

$$\underline{Q}_{ij} \leq Q_{ij} \leq \bar{Q}_{ij}, \quad j = 1, \ldots, n. \tag{1}$$

Cost of collection

Each blood service organization i encumbers a total cost $\hat{c}_{ij}$ associated with collecting blood in region j, where

$$\hat{c}_{ij} = \hat{c}_{ij}(Q), \quad j = 1, \ldots, n, \tag{2}$$

where $\hat{c}_{ij}$ is assumed to be convex and continuously differentiable for all i, j.

Competitive Network Model

Monetized utility

Each blood organization, i, enjoys a utility associated with the service given by:

$$\omega_i \sum_{j=1}^{n} \gamma_{ij} Q_{ij}, \tag{3}$$

where the ω_i and the γ_{ij}s; $j = 1, \ldots, n$, take on positive values.

Competitive Network Model

Blood donations

Each blood service organization i receives a volume of blood donations in region j, denoted by P_{ij}; $j = 1, \ldots, n$, where

$$P_{ij} = P_{ij}(Q), \tag{4}$$

where each P_{ij} is assumed to be concave and continuously differentiable.

Competitive Network Model

Revenue

Each blood service organization i achieves revenue that is associated with its blood collection activities over the time horizon, given by

$$\pi_i \sum_{j=1}^{n} P_{ij}(Q) \tag{5}$$

where π_i is an average price for blood (typically, measured in pints) for blood service organization i; $i = 1, \ldots, m$.

Competitive Network Model

Optimization problem

Each blood service organization i seeks to maximize its transaction utility, U_i. Hence, the optimization problem is as follows:

$$\text{Maximize} \quad U_i = \pi_i \sum_{j=1}^{n} P_{ij}(Q) + \omega_i \sum_{j=1}^{n} \gamma_{ij} Q_{ij} - \sum_{j=1}^{n} \hat{c}_{ij}(Q) \tag{6}$$

subject to (1).

Competitive Network Model

Definition 1: Nash Equilibrium for Blood Donations

A service quality level pattern $Q^* \in K$ is said to constitute a Nash Equilibrium in blood donations if for each blood service organization $i; i = 1, \ldots, m,$

$$U_i(Q_i^*, \hat{Q}_i^*) \geq U_i(Q_i, \hat{Q}_i^*), \quad \forall Q_i \in K^i, \tag{7}$$

where

$$\hat{Q}_i^* \equiv (Q_1^*, \ldots, Q_{i-1}^*, Q_{i+1}^*, \ldots, Q_m^*). \tag{8}$$

- According to (7), a Nash Equilibrium is established if no blood service organization can improve upon its transaction utility by altering its quality service levels, given that the other organizations have decided on their quality service levels.

Competitive Network Model

Theorem 1: Variational Inequality Formulation of the Nash Equilibrium for Blood Donations

A quality service level pattern $Q^* \in K$ is a Nash Equilibrium according to Definition 1 if and only if it satisfies the variational inequality problem:

$$-\sum_{i=1}^{m}\sum_{j=1}^{n}\frac{\partial U_i(Q^*)}{\partial Q_{ij}} \times (Q_{ij} - Q_{ij}^*) \geq 0, \quad \forall Q \in K \tag{9}$$

or, equivalently, the variational inequality:

$$\sum_{i=1}^{m}\sum_{j=1}^{n}\left[\sum_{k=1}^{n}\frac{\partial \hat{c}_{ik}(Q^*)}{\partial Q_{ij}} - \omega_i\gamma_{ij} - \pi_i\sum_{k=1}^{n}\frac{\partial P_{ik}(Q^*)}{\partial Q_{ij}}\right] \times \left[Q_{ij} - Q_{ij}^*\right] \geq 0, \forall Q \in K. \tag{10}$$

Competitive Network Model

We can put the variational inequality formulations of the Nash Equilibrium problem into standard variational inequality form (see Nagurney (1999)), that is: determine $X^* \in \mathcal{K} \subset R^N$, such that

$$\langle F(X^*), X - X^* \rangle \geq 0, \quad \forall X \in \mathcal{K}, \tag{11}$$

where F is a given continuous function from $\mathcal{K}$ to R^N and $\mathcal{K}$ is a closed and convex set.

Competitive Network Model

Existence

Existence of a solution Q^* to variational inequality (9) and also (10) is guaranteed from the standard theory of variational inequalities (cf. Nagurney (1999)) since the function $F(X)$ that enters the variational inequality is continuous and the feasible set K is compact.

Uniqueness

If $F(X)$ is strictly monotone, that is:

$$\langle F(X^1) - F(X^2), X^1 - X^2 \rangle > 0, \quad \forall X^1, X^2 \in \mathcal{K}, X^1 \neq X^2, \tag{12}$$

then the equilibrium solution X^* and, hence, Q^* is unique.

The Algorithm

An iteration $\tau + 1$ of the Euler method, which is induced by the general iterative scheme of Dupuis and Nagurney (1993), is:

$$X^{\tau+1} = P_{\mathcal{K}}(X^{\tau} - a_{\tau}F(X^{\tau})), \qquad (13)$$

The Euler method, the sequence $\{a_{\tau}\}$ must satisfy: $\sum_{\tau=0}^{\infty} a_{\tau} = \infty$, $a_{\tau} > 0$, $a_{\tau} \to 0$, as $\tau \to \infty$.

Explicit Formula for the Euler Method Applied to Blood Donation Service Organization Game Theory Model

Closed form expression for the quality service levels $i = 1, \ldots, m; j = 1, \ldots, n$, at iteration $\tau + 1$:

$$Q_{ij}^{\tau+1} = \max\{\underline{Q}_{ij}, \min\{\bar{Q}_{ij}, Q_{ij}^{\tau} + a_{\tau}(\pi_i \sum_{k=1}^{n} \frac{\partial P_{ik}(Q^{\tau})}{\partial Q_{ij}} + \omega_i \gamma_{ij} - \sum_{k=1}^{n} \frac{\partial \hat{c}_{ik}(Q^{\tau})}{\partial Q_{ij}})\}\} \qquad (14)$$

Case Study: American Red Cross and United Blood Services

- The American Red Cross (cf. Arizona Blood Services Region (2016)) issued a call for donations.

- Low supply of blood due to seasonal colds and flu and the devastating impact of Hurricane Matthew.

- On October 8, 2016, Hurricane Matthew made landfall that affected such states as Florida, Georgia, and the Carolinas, and disrupted blood donations in many locations in the Southeast of the US.

- We focus on Tucson, Arizona, where the American Red Cross has held recent blood drives at multiple locations and where there are also competitors for blood, including the United Blood Services.

Case Study: American Red Cross and United Blood Services Example 1

Blood Service Organizations
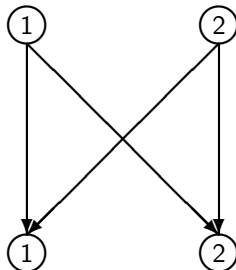
Blood Collection Regions

We consider a month of collection of whole blood cells. According to Meyer (2017), Executive Vice President of the American Red Cross, productive Red Cross sites collect, on the average, 700-840 whole blood units a month.

Case Study: American Red Cross and United Blood Services Example 1

The blood donation functions for the American Red Cross (organization 1) are:

$$P_{11}(Q) = 10Q_{11} - Q_{21} - Q_{22} + 20 + 10 + 100$$

$$P_{12}(Q) = 12Q_{12} - Q_{21} - 2Q_{22} + 20 + 15 + 100.$$

The blood donation functions for the United Blood Services (organization 2)are:

$$P_{21}(Q) = 11Q_{21} - Q_{11} - Q_{12} + 28 + 15 + 80$$

$$P_{22}(Q) = 12Q_{22} - Q_{11} - Q_{12} + 28 + 27 + 80.$$

The utility function components of the transaction utilities of these blood service organizations are:

$$\omega_1 = 9, \quad \gamma_{11} = 8, \quad \gamma_{12} = 9, \omega_2 = 10, \quad \gamma_{21} = 9, \quad \gamma_{22} = 10.$$

Case Study: American Red Cross and United Blood Services Example 1

The total costs of operating the blood collection sites over the time horizon, which must cover costs of employees, supplies, and energy, and providing the level of quality service, are:

$$\hat{c}_{11}(Q) = 5Q_{11}^2 + 10,000, \quad \hat{c}_{12}(Q) = 18Q_{12}^2 + 12,000,$$
$$\hat{c}_{21}(Q) = 4.5Q_{21}^2 + 12,000, \quad \hat{c}_{22}(Q) = 5Q_{22}^2 + 14,000.$$

The bounds on the quality levels are:

$$\underline{Q}_{11} = 50, \bar{Q}_{11} = 80, \quad \underline{Q}_{12} = 40, \bar{Q}_{12} = 70,$$
$$\underline{Q}_{21} = 60, \bar{Q}_{21} = 90, \quad \underline{Q}_{22} = 70, \bar{Q}_{22} = 90.$$

The prices, which correspond to the collection component of the blood supply chain, are: $\pi_1 = 70$ and $\pi_2 = 60$.

Solutions: $\mathbf{Q}_{11}^* = 77.2, \mathbf{Q}_{12}^* = 25.5, \mathbf{Q}_{21}^* = 83.3, \mathbf{Q}_{22}^* = 82$
Q_{12}^* is set to its lower bound so that: $\mathbf{Q}_{12}^* = 40$

According to this solution, the Red Cross stands to collect 736.7 units of blood at region 1, since $\mathbf{P}_{11}(\mathbf{Q}^*) = 736.7$ and 367.7 units of whole blood at region 2, $\mathbf{P}_{12}(\mathbf{Q}^*) = 367.7$. United Blood Services, on the other hand, stand to collect, since $\mathbf{P}_{21}(\mathbf{Q}^*) = 922.1$, that number of units per month at region 1, and 1001.80 units in region 2 since $\mathbf{P}_{22}(\mathbf{Q}^*) = 1001.8$.
Hence, the United Blood Services collect a larger number of units of blood in the two regions.

According to the Lagrangean analysis only Q_{12}^* is at its lower bound and no quality service levels are at their upper bounds: $\bar{\lambda}_{11}^1 = 0$, $\bar{\lambda}_{21}^1 = 0$, $\bar{\lambda}_{22}^1 = 0$, and $\bar{\lambda}_{11}^2 = 0$, $\bar{\lambda}_{12}^2 = 0$, $\bar{\lambda}_{21}^2 = 0$, $\bar{\lambda}_{22}^2 = 0$.

Also, since $Q_{12}^* = \underline{Q}_{12}$, we compute

$\bar{\lambda}_{12}^1 = \sum_{k=1}^2 \frac{\partial \hat{c}_{1k}(Q^*)}{\partial Q_{12}} - \omega_1 \gamma_{12} - \pi_1 \sum_{k=1}^2 \frac{\partial P_{1k}(Q^*, \beta_1, l_{12})}{\partial Q_{12}} = 1359.$

The American Red Cross suffers a marginal loss given by $\bar{\lambda}_{12}^1$. The transaction utilities at the equilibrium quality levels are:

$\mathbf{U_1(Q^*) = 5,507.20, U_2(Q^*) = 38,485.99}.$

In this illustrative example, the United Blood Services organization provides a higher level of quality services at each of its locations in Tucson and garners a higher transaction utility than the American Red Cross.

Example 2 has the same network topology as Example 1. The data are also identical to those in Example 1.

New P_{ij} functions: $\alpha_{ij}\sqrt{P_{ij}}$ for $i = 1, 2$; $j = 1, 2$ with $\alpha_{11} = 50$, $\alpha_{12} = 30$, $\alpha_{21} = 40$, and $\alpha_{22} = 20$.

Computed equilibrium quality service levels are:

$$\mathbf{Q}_{11}^* = \mathbf{72.43}, \quad \mathbf{Q}_{12}^* = \mathbf{40.00}, \quad \mathbf{Q}_{21}^* = \mathbf{64.61}, \quad \mathbf{Q}_{22}^* = \mathbf{70.00}$$

The Euler method requires 34 iterations to converge to this solution.

Q_{12}^* and Q_{22}^* are at their lower bounds. Lagrange analysis shows blood service organization 1 suffers a marginal loss of 737.03 associated with its services in region 2 and blood service organization 2 suffers a marginal loss of 354.85 associated with its services in region 2.

The values of the transaction utilities of the blood service organizations at these equilibrium values are: $\mathbf{U_1 = 67,860.92, U_2 = 43,229.16}$.

Blood collected by organization 1: $\mathbf{P_{11} = 1341.37}$ units in region and $\mathbf{P_{12} = 607.74}$units of blood in region 2. Blood collected by organization 2: $\mathbf{P_{21} = 1074.27}$ units in region 1 and $\mathbf{P_{22} = 587.39}$ units of blood in region 2.

Example 3 has the network topology in Figure 3. In this example, the lower bounds associated with the blood service organizations servicing region 3 in terms of collections are set to 0.

Blood Service Organizations
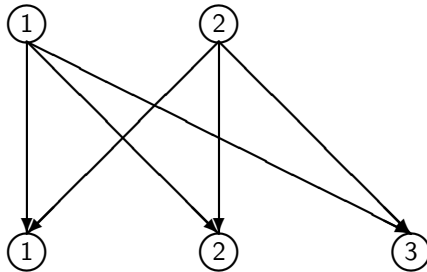
Blood Collection Regions

Case Study: Example 3

The data are as follows: $\alpha_{13} = 40$, $\alpha_{23} = 30$, and

$$P_{13}(Q) = 40\sqrt{10Q_{13} - Q_{23} + 50}, \quad P_{23}(Q) = 30\sqrt{11Q_{23} - Q_{13} + 50},$$

$$\gamma_{13} = 9, \quad \gamma_{23} = 10,$$

and

$$\hat{c}_{13}(Q) = 10Q_{13}^2 + 15,000, \quad \hat{c}_{23}(Q) = 9Q_{23}^2 + 13,000.$$

The lower and upper bounds on the new links, in turn, are:

$$\underline{Q}_{13} = 0, \quad \underline{Q}_{23} = 0,$$

$$\bar{Q}_{13} = 60, \quad \bar{Q}_{23} = 70.$$

The Euler method converges in 34 iterations to the following equilibrium quality level pattern:

$$Q_{11}^* = 72.43, \quad Q_{12}^* = 40.00, \quad Q_{13}^* = 38.84,$$

$$Q_{21}^* = 64.61, \quad Q_{22}^* = 70.00, \quad Q_{23}^* = 33.70$$

$\bar{\lambda}_{13}^1 = \bar{\lambda}_{13}^2 = \bar{\lambda}_{23}^1 = \bar{\lambda}_{23}^2 = 0.00$.

The transaction utility for blood service organization 1, $U_1 = 41,057.70$, and the transaction utility for blood service organization 2, $U_2 = 23,469.59$.

Blood collection by organization 1 in region 3 is **804.73** units of blood. Collection by organization 2 in region 3 is **586.24** units of blood.

Since now both organizations operate a facility in an additional region the costs for organization 1 are equal to **167,283.03** and for organization 2 the costs are **127,589.64**.

Revenue of organization 1 is now **196,739.25** and that of organization 2 is **134,874.17**.

Case Study: Example 4

Example 4 is constructed from Example 2 but there is a new competitor, blood service organization 3.

Blood Service Organizations

Blood Collection Regions
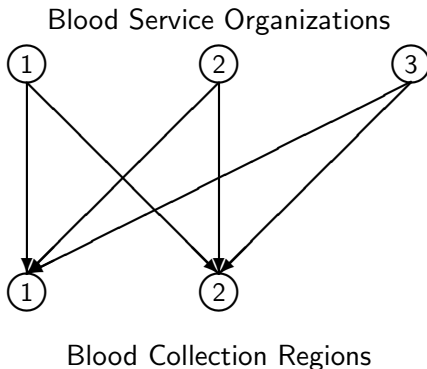
Case Study: Example 4

The data for blood service organization 3 are:

$$P_{31}(Q) = 50\sqrt{11Q_{31} - Q_{21} + 50}, \quad P_{32}(Q) = 40\sqrt{10Q_{32} - Q_{12} + 2000},$$

$$\omega_3 = 10, \quad \gamma_{31} = 10, \quad \gamma_{32} = 11,$$

Total cost functions given by:

$$\hat{c}_{31}(Q) = 6q_{31}^2 + 10,000 \quad \hat{c}_{32}(Q) = 5Q_{32}^2 + 12,000.$$

Lower and upper bounds are as follows:

$$\underline{Q}_{31} = 50, \quad \bar{Q}_{31} = 90,$$

$$\underline{Q}_{32} = 40, \quad \bar{Q}_{32} = 80.$$

Case Study: Example 4

The price $\pi_3 = 80$.
The Euler method requires 40 iterations for convergence and yields the following equilibrium quality service level pattern:

$$Q_{11}^* = 72.43, \quad Q_{12}^* = 40, \quad Q_{21}^* = 64.61,$$

$$Q_{22}^* = 70, \quad Q_{31}^* = 70.73, \quad Q_{32}^* = 66.65$$

Blood service organization 3 has a transaction utility $U_3 = 104,706.44$. Its quality levels do not lie at the bounds so that:
$\bar{\lambda}_{31}^1 = \bar{\lambda}_{31}^2 = \bar{\lambda}_{32}^1 = \bar{\lambda}_{32}^2 = 0$.

The amounts of blood donations received by organization 3 are:
$P_{31} = 1,381.47$ and $P_{32} = 2,049.99$. Revenue is: $274,516.72$ with its cost equal to $184,922.09$.

Case Study: Example 5

Example 5 is constructed from Example 4. We assume that some time has transpired and now both blood service organizations 1 and 2 realize that there is more competition from blood service organization 3.

For blood service organization 1:

$$P_{11}(Q) = 50\sqrt{10Q_{1,1} - Q_{2,1} - Q_{22} - .5Q_{3,1} + 130},$$

$$P_{12}(Q) = 30\sqrt{12Q_{1,2} - Q_{2,1} - 2Q_{2,2} - .3Q_{3,2} + 135},$$

and for blood service organization 2:

$$P_{21}(Q) = 40\sqrt{11Q_{2,1} - Q_{1,1} - Q_{1,2} - .2Q_{2,1} + 113},$$

$$P_{22}(Q) = 20\sqrt{12Q2, 2 - Q_{1,1} - Q_{1,2} - .3Q_{3,2} + 135}.$$

Quality of service level pattern:

$$\mathbf{Q_{11}^* = 73.57}, \quad \mathbf{Q_{12}^* = 40}, \quad \mathbf{Q_{21}^* = 64.99},$$

$$\mathbf{Q_{22}^* = 70}, \mathbf{Q_{31}^* = 70.73}, \quad \mathbf{Q_{32}^* = 66.65}$$

Utilities

$$\mathbf{U_1 = 64,439.25}, \mathbf{U_2 = 42,572.30}, \mathbf{U_3 = 104,222.39}.$$

Lagrangean analysis

$\bar{\lambda}_{11}^1 = \bar{\lambda}_{11}^2 = 0$, $\bar{\lambda}_{21}^1 = \bar{\lambda}_{21}^2 = 0$, $\bar{\lambda}_{31}^1 = \bar{\lambda}_{31}^2 = 0$ and also $\bar{\lambda}_{32}^1 = \bar{\lambda}_{32}^2 = 0$.
$\bar{\lambda}_{12}^1 = 720.98$, $\bar{\lambda}_{12}^2 = 0$, and $\bar{\lambda}_{22}^1 = 351.79$, $\bar{\lambda}_{22}^2 = 0$.

Blood donations

The volumes of blood donations are now as follows: For organization 1: $P_{11} = 1,318.43$, $P_{12} = 592.46$; for organization 2: $P_{21} = 1,059.31$, $P_{22} = 580.15$, and for organization 3: $P_{31} = 1,381.22$, $P_{32} = 2,049.99$.

Costs

For organization 1 cost is equal to **77,860.27**. Organization 2 encumbers costs equal to **68,644.69**. Organization 3 incurs costs of **185,38.53**.

Revenue

Organization 1 has a revenue of **133,762.72**. Organization 2 gains a revenue of **98,367.77**. Organization 3 obtains a revenue of **274,497.03**.

Case Study: Example 5

- Blood service organization 1 suffers a marginal loss of 720.98 associated with its services in region 2.

- Blood service organization 2 suffers a marginal loss of 351.79 associated with its services in region 2.

- With increased competition blood donors benefit in that the quality service levels provided are now as high as in Example 4.

- Both blood service organizations 1 and 2 provide a higher quality service in region 1 than in Example 4 but, at a higher cost so their transaction utilities are lower now than in Example 4.

- Blood collections from both regions decrease for organizations 1 and 2. However, **due to the presence of a competing organization the overall blood collection increases**. This finding is consistent with the empirical findings in Bose (2014).

Example 6 is constructed from Example 5. There is an additional collection region.

Blood Service Organizations

Blood Collection Regions
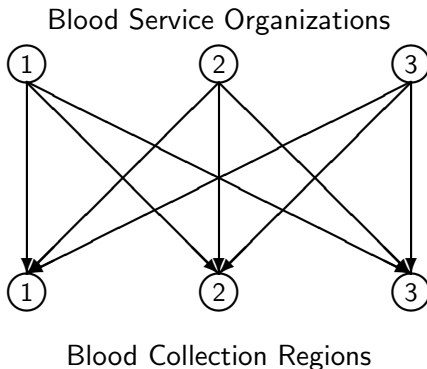
Case Study: Example 6

The data remain as in Example 5 with the addition of the new data below:

$$\alpha_{13} = 40, \quad \alpha_{23} = 30, \quad \alpha_{33} = 50,$$

$$P_{13}(Q) = 40\sqrt{10Q_{13} - Q_{23} - .2Q_{33} + 150},$$

$$P_{23}(Q) = 30\sqrt{11Q_{23} - Q_{13} - .2Q_{33} + 150},$$

$$P_{33}(Q) = 50\sqrt{10Q_{33} - Q_{23} - .3Q_{13} + 100},$$

$$\hat{c}_{13}(Q) = 100Q_{13}^2 + 15,000, \quad \hat{c}_{23}(Q) = 9Q_{23}^2 + 13000$$

$$\hat{c}_{33}(Q) = 8Q_{33}^2 + 10000$$

Lower and upper bounds on the new links to region 3 given by:

$$\underline{Q}_{13} = 0, \quad \underline{Q}_{23} = 0, \quad \underline{Q}_{33} = 40,$$

$$\bar{Q}_{13} = 60, \quad \bar{Q}_{23} = 70, \quad \bar{Q}_{33} = 90.$$

Case Study: Example 6

The Euler method, again, converges in 40 iterations to the following equilibrium pattern:

$$Q_{11}^* = 73.57, \quad Q_{12}^* = 40, \quad Q_{13}^* = 36.32,$$

$$Q_{21}^* = 64.99, \quad Q_{22}^* = 70, \quad Q_{23}^* = 31.51,$$

$$Q_{31}^* = 70.73, \quad Q_{32}^* = 66.65, \quad Q_{33}^* = 56.39$$

The transaction utilities are now:
$U_1 = 129,918.82, U_2 = 58,877.95,$ and $U_3 = 168,602.63$.
All of the Lagrange multipliers are equal to 0 except for the following:
$\bar{\lambda}_{12}^1 = 720.98, \ \bar{\lambda}_{22}^1 = 351.79$.

Case Study: Example 6

Blood donations

The volumes of blood donations are now: for organization 1:
$P_{11} = 1,318.43, P_{12} = 592.46, P_{13} = 867.59$; for organization 2:
$P_{21} = 1,059.31, P_{22} = 580.15, P_{23} = 635.70$, and for organization 3:
$P_{31} = 1,381.22, P_{32} = 2,049.99, and P_{33} = 1,246.49$.

Net Revenue

The net revenue of organization 1 is equal to **118,439.83**; that of organization 2 is: **42,877.63**, and that of organization 3: **147,850.66**.

All blood service organizations gain by servicing another region even in the case of competition.

Summary and Conclusions

- In our model blood service organizations **compete for blood donations** in different regions.

- Donors respond to the **quality of service** that the blood service organizations provide in blood collection.

- We formulate the governing equilibrium conditions as a **variational inequality problem** and prove that the solution is guaranteed to exist.

- We established additional theoretical results based on **Lagrange theory** associated with the **lower and upper bounds on the quality service levels.**

- The results demonstrate how **increased competition** can yield **benefits** for blood donors in terms of **quality level of service.**

Summary and Conclusions

- Increased competition also **increases the total blood collection** although **collections by individual organizations decrease**.

- Blood service organizations who do "good," can also be **financially sustainable** even in the face of competition.

- For blood collection regions that have **lower quality levels, internal assessments** can be made by the blood service organizations to figure out the **individual factors** responsible for such low levels such as longer wait time, unfriendly staff, etc.

- Our paper suggests that in addition to safety measures for blood collection procedure, **attention should be given to service quality aspects of the collection sites**.

Thank you !